

**UTAH LEAGUE OF CITIES & TOWNS  
BOARD OF DIRECTORS MEETING**

Salt Lake Sheraton  
150 West 500 South  
Salt Lake City, Utah 84101

**Tuesday, September 9, 2014  
4:00 P.M.**

**Call to Order**

**1. Review & Approval of Minutes of June 13, 2014**

ACTION: Review & Approval of Minutes

HANDOUT: [June 13, 2014 Minutes](#)

**2. ULCT Audit Reports – Mayor JoAnn Seghini, ULCT Treasurer**

- Presentation of Audit – Jason Wheeler, Danny Barlow  
Pinnock, Robbins, Posey and Richins

ACTION: Review & Approval of Audit

HANDOUT: Audit Report (Handed out by Auditors at the meeting)

**3. Report on Convention – Susan Wood**

- Conference Agenda
- Board Assignments

ACTION: None – For information only

HANDOUT: [Annual Convention Program](#)

**4. Training & Conference Report – Meg Ryan, Nick Jarvis , Cameron Diehl**

ACTION: None – For information only

HANDOUTS: [Land Use Training Report](#)

[Conference Attendance Report](#)

**5. Summary of News Stories – Susan Wood**

ACTION: None – For information only

**6. Overview of Legislative Issues –Cameron Diehl, Nick Jarvis, Jodi Hoffman, Roger Tew, Ken Bullock**

- Business Session – Cameron Diehl
- Legislative Overview – Cameron Diehl
- Transportation – Ken Bullock, Cameron Diehl
- Water Issues – Cameron Diehl
- Landuse – Jodi Hoffman
- Sales Tax/Marketplace Fairness Act – Roger Tew
- Local Officials Day

ACTION: None – For information only

HANDOUTS: [Sample Transportation Resolution](#)

[Transportation Presentation](#)

[GM Article](#)

[Toledo Drinking Water Article](#)

[Greg Bell Zoning Article](#)

**7. Other Business**

- Personnel Issues
- Changes to the ULCT Constitution and By-laws

ACTION: None – For information only

HANDOUT: [Proposed Changes to ULCT Constitution & Bylaws](#)

**Following the meeting:**

**6:00 pm      Dinner with spouses at Valter's Osteria  
173 West Broadway (300 South), Salt Lake City.**

**UTAH LEAGUE OF CITIES & TOWNS**  
**BOARD OF DIRECTORS MEETING**

50 East 600 South Suite 150  
Salt Lake City, UT 84102  
Friday, June 13, 2014  
10:30 a.m.

**CONDUCTING:** Caitlin Gochnour, ULCT President

**EXECUTIVE BOARD**

Council Member Caitlin Gochnour, Ogden	President
Mayor John Curtis, Provo	1 <sup>st</sup> Vice President
Council Member Lynn Pace, Holladay	2 <sup>nd</sup> Vice President
Council Member Steve Fairbanks, Sandy	Past President

**EXCUSED**

Mayor JoAnn Seghini, Midvale City	Treasurer
-----------------------------------	-----------

**BOARD OF DIRECTORS**

Mayor Len Arave, North Salt Lake	Board Member
Council Member Margaret Black, Orem City	Board Member
Mayor Gary Gygi, Cedar Hills	Board Member
Mayor Steve Hiatt, Kaysville	Board Member
Council Member Kyle LaMalfa, Salt Lake City	Board Member
Mayor Sonja Norton, Vernal	Board Member
Council Member Jim Ortler, Brian Head	Board Member
Council Member Steve Pruden, Tooele	Board Member
Mayor Dave Sakrison, Moab	Board Member
Council Member Andy Beerman, Park City	Board Member
Council Member Jim Young, Farmington	Board Member

**EX-OFFICIO MEMBERS**

Nancy Dean, Clearfield City Recorder	UMCA, Past President
Seth Perrins, Asst. City Manager	UCMA President

**ULCT STAFF**

Kenneth Bullock	Executive Director
David Church	General Counsel
Cameron Diehl	Policy Analyst/Attorney
Jodi Hoffman	Land Use Analyst
Nick Jarvis	Research Analyst/New Media
Krysten Olson	Administrative Assistant
Michelle Reilly	Dir. of Administrative Services
Lincoln Shurtz	Dir. of Legislative Affairs
Roger Tew	Senior Policy Analyst
Susan Wood	Dir. of Communications and Training

**EXCUSED**

Chuck Gates	UTA Liaison
Meg Ryan	Planning Consultant



## **Review and Approval of Minutes from April 9, 2014**

Len Arave moved to **approve** the minutes as written. Jim Ortler **seconded**. The motion **passed** unanimously.

## **Events and Training**

### *Conference Attendance Report*

Michelle Reilly provided the attendance reports for ULCT training over the past year. She asked the board members to review the attendance and encourage cities in their areas to attend. She also asked them to find out if there were other training topics that might be beneficial to the cities in their areas.

### *Land Use Training Report*

Cameron Diehl reported League staff had held virtual training via Facetime in Brian Head and a couple of other locations and it had been quite successful. He indicated in-person training had been held in a few other places. He announced League staff would provide training throughout Utah during the summer. He reported the League would be trying to piggyback training opportunities with regional groups in an effort to reach out to its members. He stated Meg Ryan was working on updating three municipal codes. He encouraged the board members to let the League know if there were members who had concerns about their city codes so it could service its members. Mr. Diehl also reported League staff was working on providing video conferencing opportunities in conjunction with Utah State University. He stated the first few attempts had been successful and the League would try and provide a couple of more opportunities before the annual conference.

### *Conference Surveys*

Cameron Diehl also discussed the results of the member survey. He stated the purpose of the survey was for League staff to assess if it was meeting its members' needs and to get feedback on training that members would like to have provided.

## **Annual Convention Update and Discussion**

### *Keynote Speakers and Entertainment*

Michelle Reilly updated the Board on speaker engagements for the annual conference in September. She reported Nicholas Epley had confirmed but Adam Grant had not yet confirmed. She announced that the entertainment for the banquet would be provided by Creedence Clearwater Revisited and the event would be held at the Gallivan Center.

### *Board Nominations and Nominations Committee*

Lincoln Shurtz announced the League was seeking nominations for board members. He explained the recent municipal elections had created four vacancies and asked members of the Board to submit names. He stated the membership of the Board was distributed geographically to better serve the membership. He informed the board members with terms expiring that they were eligible to run again and any board member appointed to fill a vacancy until September would be eligible to run for the office also. He indicated the nomination committee would be chaired by Lynn Pace with the nomination review committee being traditionally comprised of current or prior board members.

Dave Sakrison pointed out the constitution and bylaws stated that a board member shall not serve more than one consecutive term. Mr. Shurtz explained the League did not always have enough nomination to serve on the Board of Directors. David Church indicated the constitution and bylaws could be changed to address the matter by a 2/3 vote of the membership. He explained the amendment would first be reviewed by the board and then presented to the membership at the annual meeting but the difficulty would be

1 getting 2/3 of the membership to participate. Lynn Pace asked for clarification on whether it was 2/3 of  
2 the membership or 2/3 of those attending that could vote on an amendment. Mr. Church indicated it  
3 required a vote by 2/3 of the membership. Mr. Pace expressed concern that the one consecutive term  
4 clause was violated more than it was observed. Mr. Church stated it had not been violated often. Mr.  
5 Shurtz indicated the violations appeared to occur more often in the positions representing the more rural  
6 parts of the State because nominations were not often received from that area. He continued the question  
7 remained if there were no nominations, should the League leave the position vacant or find someone to  
8 serve who might have served consecutively. Ken Bullock emphasized the importance of nominating  
9 qualified individuals. Mr. Pace commented it was difficult for League staff to have turnover every two  
10 years and no longevity of the board members. He asked to have an amendment to the constitution  
11 explored even if the process was cumbersome if that was also the will of the board.  
12

13 *Jim Ortler moved to have staff prepare an amendment to the ULCT Constitution and Bylaws limiting*  
14 *members of the board to three consecutive terms. Kyle LaMalfa seconded but asked that the motion be*  
15 *amended to include direction to find a less cumbersome way to change the constitution and bylaws.*  
16 Margaret Black stated it was important to have a cumbersome process to change the constitution. Mr.  
17 Church indicated the constitution and bylaws were last amended in 1984. He suggested there might be  
18 more that needed to be updated than just the items currently being discussed. Sonja Norton suggested the  
19 board members see the proposed amendments before they were asked to vote on them in September. Mr.  
20 Church stated he could provide the amendments however the board members desired. He reviewed the  
21 various methods allowed by the constitution. Steve Fairbanks asked the motion include a broader review  
22 of the constitution for any other amendments that might be necessary. *Jim Ortler amended the motion to*  
23 *include direction to find a less cumbersome way to change the constitution and bylaws as well as a*  
24 *thorough review and update of the documents. The second concurred with the amendment. The motion*  
25 *passed unanimously.*  
26

#### 27 *Video Stories and ULCT Essay Contest*

28 Susan Wood reported League staff was in the process of shooting and making a series of Making Life  
29 Better videos. She explained the videos were a unique way to communicate successes with residents, staff  
30 members and counterparts in other cities. She reported there had been 37,000 views of the video stories  
31 through YouTube. She explained the video series offered a way to bring high-quality stories,  
32 documentaries, informational pieces, training and etc. to municipal websites. She asked members to let  
33 her know if there were stories about cities that needed to be highlighted.  
34

#### 35 *ULCT Essay contest*

36 Susan Wood reported the fourth and seventh grades in 300 schools were invited to participate in the Why  
37 I Like My Community essay contest. She stated League staff had captured the essay winner awards on  
38 video and shared the video with the Board. Ms. Wood indicated there were 80 entries from 15 cities this  
39 year. She hoped to boost participation dramatically with the board's help in spreading the word. Lynn  
40 Pace asked if there was a list of which schools that had been participating in the contest. Ms. Wood stated  
41 she did have a list which was comprised of mostly small towns. She indicated the League notified all 300  
42 schools with fourth and seventh grades about the contest but staff was not certain the message was getting  
43 to the teachers.  
44

### 45 **Legislative Policy Process**

#### 46 *Policy Principles & Process Overviews*

47 Mr. Shurtz stated there had been a lengthy discussion at the previous board meeting about how the  
48 League came up with its legislative policy. He continued staff prepared an articulation of its policy  
49 process and was presenting it to the board for review and discussion. He reviewed the mission statement,  
50 principles and policies used to determine the positions taken by the League. He stated positions were  
51

1 categorized as 1) proactively support, 2) support, 3) neutral, 4) oppose, and, 5) no position. The position  
2 piece is what the Legislative Policy Committee (LPC) did when it voted on a position for a particular  
3 piece of legislation. He acknowledged that sometimes the LPC didn't have all the information and that  
4 responsibility was incumbent upon the League staff.

5  
6 Lynn Pace suggested the possibility of adding a separate category that identified positions of oppose  
7 and/or proactively oppose. Mr. Shurtz stated staff had considered that possibility but determined that  
8 when it chose to oppose legislation it generally actively opposed it.

9  
10 John Curtis asked if individual cities came to the League and asked for its support on specific bills. Mr.  
11 Shurtz responded staff generally received such requests from the larger cities about legislation that didn't  
12 affect a majority of League members but the League tried to be responsible to its members on an  
13 individual basis as well. Mr. Pace stated there were also times when there was a bill introduced that did  
14 affect municipalities but the LPC could not find a majority consensus on the issue. Mr. Shurtz responded  
15 the clean air bill from last year was a good example of no majority consensus. Mr. Pace suggested  
16 something be added to the policy that reflected that when there were strong differences on both sides of  
17 the issues that could not be reconciled; the LPC would take no position. Ken Bullock explained that the  
18 business session was the appropriate place to assess a position on a polarizing bill or issue. Mr. Shurtz  
19 referred back to the mission statement which addressed balancing the needs of all municipalities and  
20 acting as the "spokesperson" for the majority position. Mr. Curtis suggested a sub-category might be  
21 necessary when there was a split on a particular issue. Mr. Bullock indicated a majority vote represented a  
22 direction on support. Len Arave recommended a super majority, 4/5ths membership support, should  
23 warrant a position of strong support. Mr. Bullock recommended the Board determine the makeup of the  
24 LPC specifically how many members, who voted, attendance requirement, alternate membership, etc. He  
25 continued achieving balance was difficult but necessary to the process. He assured the board that the  
26 League staff worked very hard to educate and provide balance in an effort to assist the LPC in taking  
27 positions on legislation based on the principles outlined by Mr. Shurtz. Mr. Arave remarked he still felt  
28 uncomfortable representing strong support for an issue when it was supported by a smaller majority. He  
29 recognized positions were generally reached by a high majority of members.

30  
31 Mr. Shurtz explained it was not uncommon for a vote to be taken at LPC and then individual members  
32 approach League staff following the meeting and ask the position not be strongly pursued. He recognized  
33 some of the reason for that was there were a lot of new members of the League with less than two years of  
34 municipal service which created a learning curve for the process. Roger Tew also commented on the  
35 dynamic experienced when legislators came to LPC meetings and asked for votes to be taken while they  
36 were in attendance. He stated part of the education process needed to be helping members understand that  
37 their vote should not be different based upon whether the legislator is present at the meeting.

38  
39 Jim Ortler expressed concern that the LPC was not representative but rather heavily weighted to northern  
40 Utah cities. He added it was difficult for members in southern communities to participate in LPC  
41 decisions because some of them had to happen quickly and it was unlikely those members could get to  
42 Salt Lake quick enough for a vote. Cameron Diehl responded the League staff had tried to provide  
43 opportunities for all communities to participate whether by phone or some other medium and weighted  
44 votes from those communities even if they came in after the meeting. Mr. Bullock added the League's  
45 history provided it with a good sense of what was important to which communities. Jim Ortler reiterated  
46 that from time to time things came up at LPC quickly and were voted on before all the members could  
47 weigh in. Mr. Bullock commented that staff heard regularly it was driving LPC agendas but what some  
48 members didn't understand was how much effort was put into getting the right information out in the  
49 right timeframe. He added if it were done carelessly it could potentially cripple the organization. Mr.  
50 Shurtz added staff tried to bring the entire context on issues to LPC meetings from the perspective of all  
51 of its members. Mr. Shurtz explained that items move very quickly towards the end of the session and the

1 League staff needed to better anticipate that and apply its principles. He stated it was important to  
2 recognize the political process and that often legislators tie issues together, for example, this year  
3 transportation would be tied to how education was funded. He expressed his hope that League staff would  
4 have some flexibility to deal with those issues. Mr. Curtis applauded the staff's efforts to prepare a  
5 guiding document and acknowledged there was tremendous trust in the staff. He stated it would be  
6 helpful to include a communication mechanism so that as issues shift there was a general sense of what  
7 was coming. Mr. Bullock said that was an easy thing for staff to work on. Steve Fairbanks observed  
8 communication with constituents was always an issue because no matter what was done, the public was  
9 never satisfied. He added that was just the nature of communication. Mr. Shurtz acknowledged that  
10 League staff was trying to utilize the website and other tools to get information out to its members.

11  
12 Mr. Shurtz stated the goal was to formalize the policy at the next LPC meeting. Margaret Black also  
13 suggested having a copy of the policy available for members at LPC meetings in the future. Mr. Curtis  
14 encouraged staff to refer to the policy during meetings and point out how support for various issues was  
15 being applied based on the policy. Len Arave asked how legislators knew what issues were supported by  
16 the League. Mr. Bullock explained the process. Mr. Shurtz asked the board members to get further  
17 comments and recommendation to him by June 20<sup>th</sup>.

### 18 19 *Transportation*

20 Lincoln Shurtz informed the board that the League had surveyed its members about important issues and  
21 the top two issues mentioned by the members were transportation funding and general budget issues. He  
22 explained staff was working with various groups to identify a comprehensive transportation solution that  
23 addressed all three modes: transit, state roads and local roads. He presented some charts that showed how  
24 revenues were being used for transportation in a variety of communities as well as a chart on what  
25 different sources of revenue might look like. Mr. Shurtz reported the League believed a quarter cent sales  
26 tax was a viable revenue source for transportation funding and showed projected revenues that might be  
27 recognized in Salt Lake County alone under that method. He stated the sales tax would be applied  
28 statewide and generate revenue for all local governments, if approved. He added there appeared to be no  
29 support for a local option gas tax. Mr. Pace commented there might be opposing opinions among the  
30 membership on how the revenue for transportation funding should be generated. Mr. Bullock explained  
31 the discussion would take place at LPC meetings where a vote would be taken. Mr. Shurtz added that the  
32 League membership had a vested interest in how the money was raised. He continued the League staff  
33 was committed to helping its members articulate the key points of the discussion.

34  
35 John Curtis temporarily left the meeting at 12:10 p.m.

36  
37 *LUTF Update and Summary - postponed*

38  
39 **Legislative Issues - postponed**

40  
41 **Board Training and Responsibilities**

42  
43 David Church explained the Board of Directors governed the League. He added the League's constitution  
44 provided for an executive position and an executive committee and laid out the duties of each. He stated  
45 the Board of Directors was primarily responsible for setting policy, budget and developing overall policy  
46 for the League. He explained the board consisted of twelve members, who were duly elected officials,  
47 that had then been elected by the membership from various regions. He noted one member of the board  
48 must be from a town. He continued the executive committee consisted of the president, 1st vice president,  
49 2<sup>nd</sup> vice president and immediate past president. He stated the duties of the executive committee were to  
50 act for and in place of the board on issues between board meetings, subject to ratification of the board. He  
51 continued the board's duties were to ratify or nullify the decisions of the executive committee and the

1 LPC. He also stated the constitution provided a process where the membership, as a whole, could take  
2 positions and establish policies and that process was a resolution process. He informed the members of  
3 the board of their duties which included the right to vote, budget and choose an executive director. He  
4 also stated there was a voting process established for amending the constitution. He reviewed that process  
5 with the board. He also mentioned there was a minimum number of meetings that must be held each year  
6 by the Board of Directors, but no maximum.

### 7 ULCT Year End Financial Report

8  
9  
10 Michelle Reilly proposed a change to the constitution that would address when the budget was required to  
11 be amended. She stated the budget currently had to be amended whenever a line item went over budget.  
12 She proposed having seven categories (funds) and requiring amendments be brought to the board  
13 whenever one of the categories was over budget as opposed to each line item.

14  
15 Ms. Reilly reviewed the amendments to the budget with the board. She noted that five cities had not paid  
16 dues and Highland City had informed the League it would not be paying dues to ULCT although it was  
17 paying member rates when its members attended training. She also mentioned attendance had been good  
18 at League events increasing that particular revenue line item.

19  
20 Kyle LaMalfa commented Salt Lake City Mayor Becker had been elected to serve as Chair of the  
21 National League of Cities (NLC). He mentioned ULCT was not a member of the NLC. Ms. Reilly  
22 reported the membership fee had been paid and was in the budget for next year. Mr. Bullock confirmed  
23 ULCT paid its dues to the organization and was an active participant. He reviewed the background on the  
24 League's participation in the NLC.

25  
26 Steve Fairbanks commented that Sandy City was finding that less and less applied to it when participating  
27 with the NLC. He stated the focus appeared to be on issues that were not issues for Sandy, such as inner  
28 city issues. He expressed his opinion there was not value for Sandy City to be involved.

29  
30 Steve Hiatt expressed his opinion that member rates for training were for dues paying members of ULCT.  
31 He suggested nonmember cities attending training should pay nonmember rates. David Church suggested  
32 it was important to have well trained officials and encouraged participation in Newly Elected Officials  
33 training. He commented there was a benefit to keep them involved and to bring them back. Mr. Bullock  
34 reported the League worked with struggling cities for the first year and then if it continued the cities were  
35 told they needed to be members to participate at the member rate.

36  
37 Steve Hiatt moved to **approve** the amendments as presented in the staff report. Steve Pruden **seconded**.  
38 The motion **passed** unanimously.

### 39 2014-2015 Final Budget

40  
41  
42 Michelle Reilly presented the proposed final budget to the board. Ken Bullock mentioned the Legislature  
43 appropriated grant funding for building a web based curriculum for planning and zoning commissioners  
44 to participate in online certification. He stated the development of the program was in its very beginning  
45 and would take several years to develop. He continued there was a lot of work to be done and it would be  
46 different for different areas of the State so there were a lot of questions still to be answered. Ms. Reilly  
47 indicated the revenue and expenditure was projected in the proposed budget. Nick Jarvis explained the  
48 expenses associated with creating databases and maintaining them. Mr. Bullock added a database was  
49 used for all transportation data and it helped show legislators the realities of the funding issues.

1 Margaret Black asked about how the League was adjusting to the loss of revenue associated with the loss  
2 of the donation from the Utah Local Governments Trust. Ms. Reilly explained that staff had  
3 conservatively projected revenues and received a few additional donations. She stated staff was preparing  
4 a counterproposal to resolve the issues with the Trust. She added that the Trust was providing the  
5 League's liability insurance so there was still a business relationship just not a partnership. Mr. Bullock  
6 explained the Trust had severed its relationship with the League by choosing not to pay its sponsorship  
7 fee because it wanted to go a different direction. He stated the League had established the Trust almost 40  
8 years ago. He further explained the League's history with the Trust and the current concerns.  
9

10 Len Arave moved to **approve** the 2014-2015 final budget. Margaret Black **seconded**. The motion **passed**  
11 **unanimously**.

12  
13 The board thanked staff for its work on the preparing the budget.

#### 14 Discussion on Outside Work for ULCT Lobbyists

15  
16  
17 Lynn Pace stated from time to time there had been questions about outside work being taken on by staff  
18 members. He continued there were staff members who were extremely qualified and it would be  
19 impossible to pay them their worth to work for the League exclusively. He explained that the League  
20 allowed staff members to contract services to outside clients in order to keep their talents at the League as  
21 long as there was not a conflict of interest with League priorities. He indicated there was a disclosure  
22 form used by staff members to identify potential conflicts. Ken Bullock reviewed how the disclosure form  
23 worked to help balance interests for outside clients. He said he met regularly with staff members to  
24 review the disclosures and none of the current outside clients had an impact on local government. He also  
25 indicated the number of clients was limited and manageable and discussions were held about how much  
26 time would be spent on work for other clients during the legislative sessions.  
27

28 Kyle LaMalfa expressed concern about staff members using personal relationships with members of the  
29 League to influence municipal policy on behalf of their clients. He suggested tightening up the policy to  
30 explicitly say that League staff not lobby membership on behalf of personal clients. Mr. Bullock stated  
31 that was an easy thing to do and would not be a problem. Mr. LaMalfa also suggested a policy be  
32 considered on how League staff dealt with special service districts that might span multiple cities and  
33 might put one city against another on behalf of a client, such as with water issues. Mr. Bullock stated  
34 there was no staff member with a relationship with a special service district. Mr. LaMalfa expanded the  
35 suggestion to include on behalf of a client that might have a relationship with a special service district.  
36 Mr. Bullock stated he would be happy to prepare a policy for the board's review on the issue.  
37

38 Lynn Pace stated when he had questions about what a staff member was doing he approached Mr.  
39 Bullock for information. He explained the particular incident that occurred in Salt Lake City and how he  
40 addressed the matter with Mr. Bullock and the problem was resolved. Mr. Pace indicated a policy could  
41 be drafted but it may not address every issue and asked each board member to make sure and visit with  
42 the executive officer or Mr. Bullock if there were a problem. Jim Ortler asked where the language would  
43 be changed. Mr. Pace indicated it would likely be changed on the disclosure statement signed by the staff  
44 member. Mr. Ortler expressed complete confidence in Mr. Bullock's ability to manage conflicts of  
45 interests.  
46

47 Roger Tew stated for the record that he and Jodi Hoffman were not employees of the League and never  
48 had been.  
49

1 Len Arave mentioned he also had been approached about a lobbying issue but he believed it had been  
2 addressed. Mr. Bullock added he did not have any outside clients and when he lobbied it was specifically  
3 in the League's interests.  
4

5 Mr. LaMalfa asked the board how it felt about providing services for special service districts not being  
6 allowed. He described an example of a possible conflict associated with a special service district. Steve  
7 Pruden suggested it wouldn't be possible to put every scenario into the policy. He recommended  
8 delegating the responsibility to the executive director and trusting him to enforce the policy. Len Arave  
9 asked if the lobbying responsibilities were public information. Mr. Bullock said it was public and was  
10 reported on the Lieutenant Governor's website. Mr. LaMalfa confirmed the disclosure statement would be  
11 modified. Mr. Bullock responded he would take care of amending the disclosure statement.  
12

13 John Curtis returned to the meeting at 12:45 p.m.  
14

15 Gary Gygi left the meeting.  
16

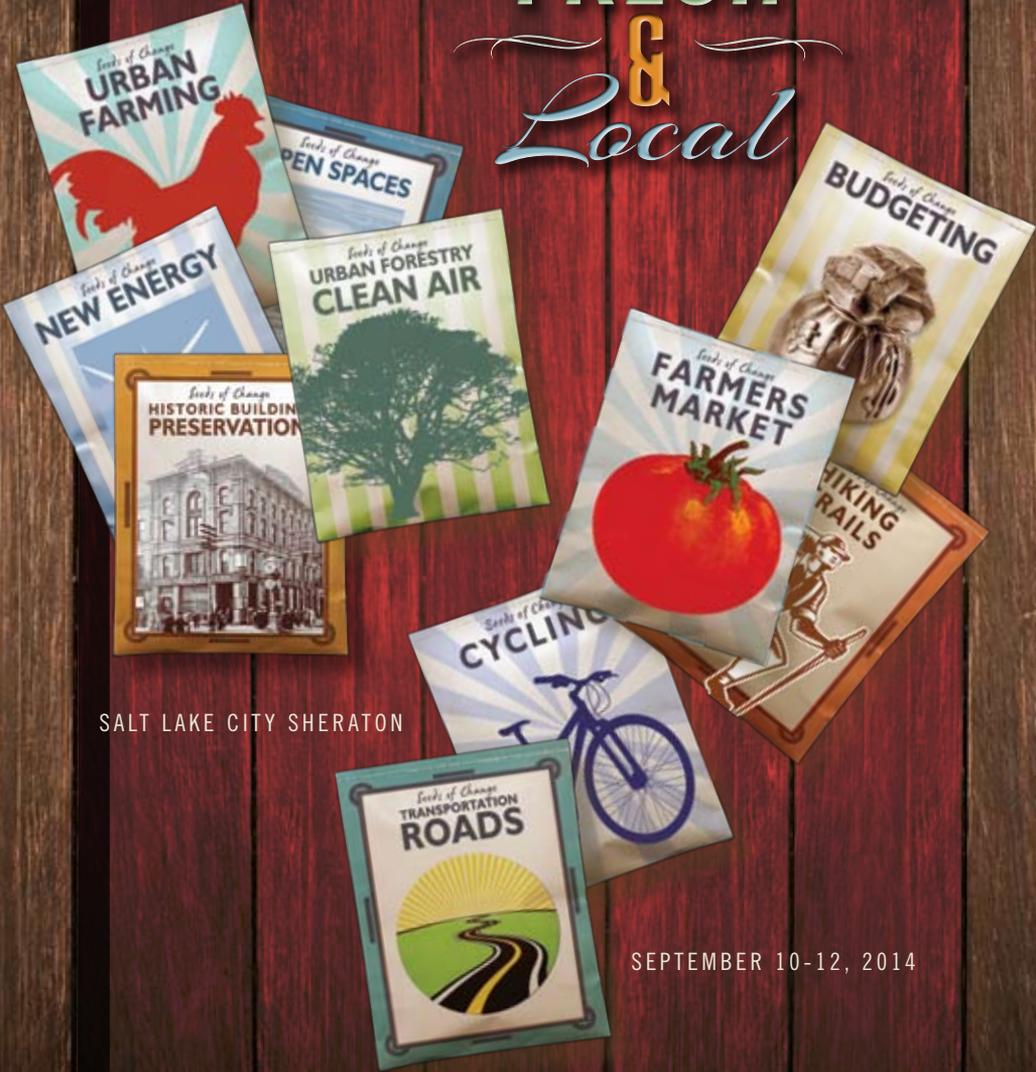
### 17 Closed Session 18

19 Kyle LaMalfa moved to **adjourn to a Closed Session** at 1:08 p.m. for the purpose of a strategy session to  
20 discuss the character, professional competence, or physical or mental health of an individual in  
21 accordance with Utah Code Ann. § 52-4-204 and §52-4-205(1)(a). Lynn Pace **seconded**. The motion  
22 **passed** upon the following vote: Voting AYE – Board Members Len Arave, Andy Beerman, Margaret  
23 Black, John Curtis, Steve Fairbanks, Caitlin Gochnour, Steve Hiatt, Kyle LaMalfa, Sonja Norton, Jim  
24 Ortler, Lynn Pace, Steve Pruden, Dave Sakrison, Jim Young. Voting NO – None. *Board Member Gary  
25 Gygi was not present for the vote.*  
26

UTAH LEAGUE OF CITIES AND TOWNS

2014 ULCT ANNUAL CONVENTION

# THINKING FRESH & Local



SALT LAKE CITY SHERATON

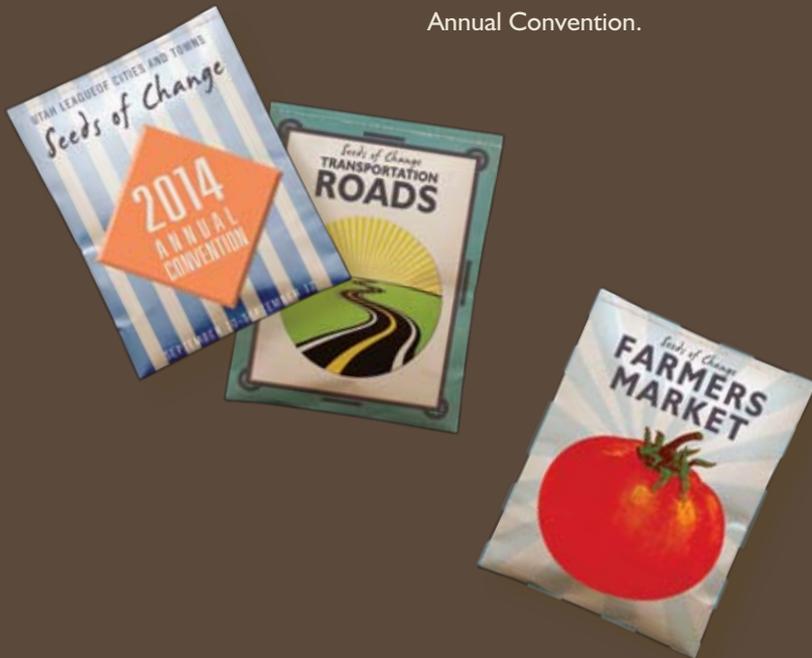
SEPTEMBER 10-12, 2014

ULCT ANNUAL CONVENTION

SEPTEMBER 10-12, 2014

THINKING  
FRESH  
&  
Local

Join us at the 2014 ULCT Annual Convention to hear new ideas and learn effective systems that are making life better in our communities. We'll talk about urban gardening, trails and active transportation options, clean air, creating subdivisions and many other new, innovative ideas. Experts will teach us how to create afterschool programs for youth. Hear from the pros about budgeting, crisis management, and interpersonal communication. There will be a lot of fresh ideas on the plate at our 2014 Annual Convention.



# TABLE OF CONTENTS

Introduction ..... Inside front cover  
President's Message ..... 3  
Speaker Highlights ..... 4  
Entertainment ..... 7  
Mobile Workshops ..... 10  
Business Session Agenda ..... 12  
Affiliated Municipal Associations' Agenda ..... 12  
Auxiliary Program Agenda ..... 13  
2014 Essay Contest Winners ..... 14  
Activities at a Glance ..... 15  
Workshops and Agenda ..... 18

## WHO'S WHO

Workshop Speakers ..... 40  
2014 Exhibitors ..... 46  
Past Presidents ..... 48  
Sheraton City Centre Map ..... Inside back cover



# GENERAL INFORMATION

All events and sessions will be held at the Sheraton City Centre.

Please turn cell phones and audible pagers off during all meetings, workshops, general sessions, and luncheons.

**Parking:** Parking at the Sheraton City Centre is free for all ULCT convention attendees and vendors.

## Registration Desk Hours:

The registration desk, located in the Main Lobby of the Sheraton City Centre Hotel, will be open:

Wednesday, September 10, 2014	7:00 am – 3:00 pm
Thursday, September 11, 2014	7:00 am – 3:30 pm
Friday, September 12, 2014	7:00 am – 1:00 pm
ULCT Marriott Hotel Registration Desk Hours (adjacent to Gallivan Plaza)	1:00 pm – 4:00 pm

The registration desk will be closed during luncheons, immediately prior to and during evening events. **Please pick up all extra tickets during listed operation hours.**

**Badges:** Please wear your badge at all times. It is required for admission to all events, including meals.

**Tickets:** Additional tickets for meals may be purchased at the registration desk. A ticket or badge is required for all meals. Please purchase extra tickets early for Wednesday night's event. Wristbands will be required at the Friday night buffet and concert featuring Creedence Clearwater Revisited.

**Seating:** Seating is not assigned. Arrive early to each event to choose your preferred seat. No individual or group seating will be reserved.

**Messages:** Outside calls may reach the ULCT Registration Desk at (801) 401-2000. Ask for the ULCT Registration Desk.

**Dress:** Wednesday Dinner & Dancing– Casual  
Friday Outdoor Dinner and Entertainment: Casual

**Recycle your badges!** At the end of the convention, please deposit your badge in a marked box so that it may be recycled.

## Conference facilities are accessible to people with mobility impairments.

The Sheraton Hotel's accessible parking and entrances are located on the east, south, and west sides of their building. If you would like information about the Sheraton's accessible hotel rooms, please confer with hotel staff directly, or call the hotel at 401-2000. If, however, you need any other reasonable modification for the conference, please contact Utah League of Cities and Towns staff member Michelle Reilly. During the conference, she may be contacted at the League Registration Desk, located in the Main Lobby of the Sheraton City Centre Hotel, or by calling (801) 556-1110.

# PRESIDENT'S MESSAGE

CAITLIN GOCHNOUR  
ULCT PRESIDENT



Dear Friends and Colleagues,

Welcome to the 2014 ULCT Annual Conference. Thank you for taking time from your busy lives to gather in beautiful Salt Lake City to feast on the many innovative ideas that will be presented throughout the conference to get you invigorated about thinking fresh and local.

We all have been elected or work in our cities and towns with amazing men and women. The trick is to navigate through our many differing views to hammer out compromises that will continue making life better for all Utahns.

We all have much in common even though we come from urban and rural communities of wide-ranging sizes. This week we are coming together to celebrate our strengths in spite of those differences. Take the time to reach out to the other conference attendees to network, share and learn from their unique experiences.

The ULCT staff serves as the precarious balance wheel for all our competing interests. They do a remarkable job walking that tightrope and helping craft sound policies on many wide-ranging heated topics. Please take the time to thank these remarkable professionals who are the backbone of the ULCT. They are committed to making us all more-informed and more-effective leaders.

Sincerely,

*Caitlin Gochmour*

CAITLIN GOCHNOUR  
COUNCIL MEMBER, OGDEN CITY

ZIONS BANK-  
ULCT SPEAKER SERIES

*We want to express our appreciation to Scott Anderson, CEO of Zions Bank, for providing the financial assistance that allows us to invite notable speakers such as Capt. Sullenberger to League events.*

**Wednesday Lunch Speaker**

## MAKING A DIFFERENCE

### CHESLEY B. (SULLY) SULLENBERGER, III

January 15, 2009, and US Airways Flight 1549 had just taken off into clear, calm skies from LaGuardia International Airport. About 3 minutes later, at about 3200 feet in the sky, Capt. Chesley “Sully” Sullenberger spotted a flock of birds. Within seconds, there was a loud thump, and the engines were quiet. The lives of 150 passengers and four crew members were in the Captain’s hands. Years of training and dedication to safety led “Sully” to take the quick, calculated steps leading to the “Miracle on the Hudson.”



Born and raised in Denison, Texas, Sullenberger pursued his childhood love of aviation at the United States Air Force Academy. Upon graduation, he served as a fighter pilot for the US Air force, ultimately attaining the rank of captain. After serving in the Air Force, Sullenberger became an airline pilot with Pacific Southwest Airlines, later acquired by US Airways until his retirement in March 2010.

Sullenberger has been an active and ardent safety advocate throughout his four-decadelong career. “Sully” is now an aviation safety expert and accident investigator, serves as the CBS News Aviation and Safety Expert, and is the founder and chief executive officer of Safety Reliability Methods, Inc., a company dedicated to management, safety, performance, and reliability consulting.

Sullenberger has become a best selling author and educator, serving as co-chairman of EAA Young Eagles—a program that inspires and teaches youth about aviation. He is also an inspiration to others from all walks of life about the importance of safety, crisis management, life-long preparation, leadership, and integrity.

# SPEAKER HIGHLIGHTS

## *Wednesday Morning Pre-Conference Workshop*

### LEADERSHIP... LIKE YOU'VE NEVER HEARD IT BEFORE

## CONNIE PODESTA

Award winning author, radio personality, comedienne and playwright Connie Podesta will delight and inspire you as she has more than two million people nationwide. Podesta is an organizational therapist with ideas and analysis that will improve your approach in dealing with all those around you. Her books include game-changing strategies that will give you a new approach to all situations you face, with titles such as *10 Ways to Stand Out From the Crowd*, *Life Would Be Easy if it Weren't for Other People*, *How to be the Person Successful Companies Fight to Keep*, and *Self Esteem and the Six Second Secret*. With her captivating, "laugh-out-loud" style of humor, Connie will help you take a fresh look at the qualities of a true leader.

*Sponsored By Century Link*



## *Thursday Lunch Speaker*

### *MINDWISE: HOW WE UNDERSTAND WHAT OTHERS THINK, BELIEVE, FEEL, AND WANT*

## NICHOLAS EPLEY

Why do people think the way they think and behave the way they do? Nicholas Epley explores what scientists have learned about our abilities to understand the most complicated puzzle on the planet—other people—and the surprising mistakes we so routinely make.

Epley graduated from Cornell University with a PhD in psychology, where he earned a Graduate Teaching Award from the Department of Psychology as well as a Cornell University Teaching Fellowship. Epley became an Assistant Professor at Harvard University and then joined the Chicago Booth faculty in 2004. His research has appeared in more than two dozen journals, including the *Journal of Personality and Social Psychology*, *Psychological Science*, and the *Journal of Experimental Social Psychology*. It also has been featured by the *Wall Street Journal*, CNN, and National Public Radio, among many others. Epley has also received the 2010 Distinguished Scientific Award for Early Career Contributions from the American Psychological Association.

In his new book, *Mindwise: How We Understand What Others Think, Believe, Feel, and Want*, Epley explains the power of scientific methodologies to as we search to understand what triggers and affects human thought and behavior.



## **Friday Lunch Speaker**

*Sponsored By Select Health*

## KNOW YOUR JOB: BECOME AN ALL-STAR TEAM MEMBER

### MARK EATON

How does a 7'4" mechanic who couldn't play basketball become a 12-year veteran in the NBA? Mark Eaton will share experiences from his pro-ball career with the Utah Jazz which shot him to fame as the Two-Time Defensive Player of the Year and 1989 All-Star player. He'll also reveal key teambuilding tips he picked up from the sports legends that he met on the court. Mark now travels the country teaching others how to outsmart, outlast, and outperform their competition and achieve record breaking success.

*Mark Eaton*



**Friday Evening**

**ENTERTAINMENT & BUFFET DINNER AT GALLIVAN PLAZA**

Rolling Stone dubs the band as one of the best 100 bands of all time. Creedence Clearwater Revival sold 26 million albums in the US alone. Ironically, the band, originally from the San Francisco area, was known for it's southern rock and blues sounds. Two of the originals, former high school buddies Stu Cook and Doug "Cosmo" Clifford, are on the road with the "Revisited" band playing both the old favorites and the new songs from their album "Recollection." Sing along to "Who'll Stop the Rain," "Proud Mary," and the League favorite, "Suzie Q!" *Wrist band required for entry.*

*Creedence Clearwater Revisited*



## MOVE IT, MOVE IT, MOVE IT!

### MORNING CIRCUIT WORKOUT AND YOGA COMBO FITNESS TRAINER

#### **TRISTA HARRISON**

She's completed tours in Afghanistan and Iraq, and now, Trista is back for ULCT Annual! U.S. Army Reserve Drill Sergeant Trista Harrison offers morning workouts for all conference attendees. As you spend a 45 session with her, you'll likely learn some new techniques with special fitness bands during training.



### HARRISON YOGA INSTRUCTOR



#### **JILLIAN SIMPSON**

Yoga Instructor Jillian Simpson will follow the circuit workout with a poses and stretches that will increase your mobility and improve your strength. Jillian shares the power of yoga on the mind, body and soul. Start your morning off right with Trista and Jillian..

## PLACE 2 PLACE MASSAGE THERAPISTS

### COMPLIMENTARY 10-MINUTE OFFICE MESSAGES

Place 2 Place Massage Therapists

Thursday 8:00 am – 12:00 pm, 2:00 pm – 4:00 pm

Take a few minutes to unwind with a 10 minute head and neck massage. First come-first massaged! You can also reserve your spot on the sign up sheet available Thursday morning in the Northstar Room.



## BALLROOM DANCE INSTRUCTION



### REBECCA LAW

#### Professional Ballroom Dancer

Rebecca has danced her entire life, beginning with ballet at age 3 and then ballroom dance in college. She graduated from BYU in 2006 with a Bachelor of Arts degree in Ballroom Dance. While in college, she was a member of the BYU Ballroom Dance Company where she toured in Nauvoo, Colorado, California, and Ukraine. She was also a student teacher at BYU and taught beginning social dance classes. She loves dancing and she loves to teach! She currently lives in West Point, Utah with her husband, Kyle, and their three beautiful children.

## MOBILE WORKSHOPS

### CHANGING LIVES AND IMPROVING CITIES: GLENDALE COMMUNITY LEARNING CENTER AND AFTERSCHOOL PROGRAM TOUR

**Thursday, 2:00 pm – 4:30 pm**

No Charge / Space Limited

Pre-register to reserve your seat

Bus leaves from Sheraton east parking

lot & return to Sheraton following tour

*Recommendation: Attend workshop 25*

*Thursday 11:10 am – 12:00 pm*

*to learn about afterschool programs*

*prior to tour*

Hop on the tour bus for a quick ride to a local Community Learning Center and afterschool program in Glendale and join the ULCT auxiliary and other key stakeholders to spend an exciting afternoon tasting local dishes and interacting with youth in afterschool soccer, literacy and cultural dance.

Explore and learn about Salt Lake's A Capital City Education initiative and understand how city leaders utilize the power of community partnerships and quality afterschool programs to strengthen cities and promote economic growth. Don't miss this chance to see an amazing program.

### POP-UP COMMUNITY BUILDING CONNECTING A COMMUNITY WITH “TACTICAL URBANISM”

**Thursday, 6:00 pm – 8:00 pm**

No registration required

Open to convention attendees and general public

Food is available at Sugarmont Plaza for purchase.

Free TRAX vouchers available for the first 40 people to request them at ULCT Registration Desk beginning 7:00 am Thursday morning.

*Recommendation: Attend workshop 23 Thursday 10:00 am – 10:50 am prior to event to learn about “Tactical Urbanism.”*

#### **Directions from Sheraton Hotel:**

No registration required

*Walk to Courthouse TRAX Station*

*Head east on 500 S. (.22 miles)*

*Turn left on Main Street (.02 miles)*

*Board GREEN LINE train (8 minutes)*

*Exit at Central Pointe Station*

*Transfer to S-Line at Central Pointe Station (12 mins.)*

*Exit at Fairmont Station*

*Walk east on Sugarmont Drive to venue (1 block)*

Enjoy an evening of food and fun and witness how inexpensive, temporary changes in Salt Lake City's Sugar House community created a unique and upbeat gathering spot with pop-up retail, easy for residents to get to by train, bicycle or on foot.

Ride the S Line streetcar to Sugarmont Plaza in Salt Lake's Sugar House. Then try diverse food truck fare (available for purchase) and listen to live music from a great local band.

## **CYCLE IN SAFETY: FOR WORK OR PLAY**

**Friday, 3:00 pm – 4:30 pm**

Workshop and cycling tour

Room: Northstar

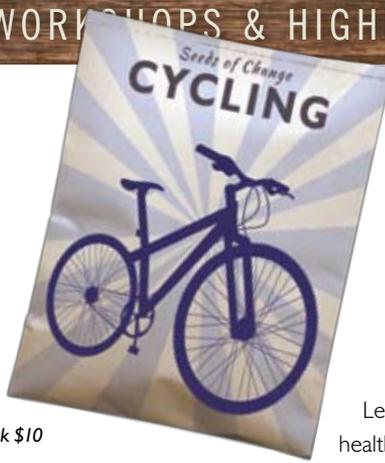
Pre-registration required

*Green Bike rental, water and snack \$10  
available to first 10 registrants*

*Road bike rental, water and snack \$30*

*Recommendation: Attend workshop 27*

*Friday 11:10 am – 12:00 pm*



Learn how to boost the health of your community

and preserve precious resources with active transportation options. Take an afternoon bike ride through downtown Salt Lake City with the director of the city's bicycle pedestrian coordinator, Becka Roof. See how active transportation experts are making municipal paths safer and creating healthy, convenient options to get around.

## SPECIAL CONFERENCE HIGHLIGHTS

### **"UTAH'S OWN" DINNER BUFFET AND DANCING**

**Wednesday evening 6:00 pm – 8:00 pm**

You already know how great-tasting a fresh tomato or juicy peach can be from your own garden. You'll be delighted when you see what Sheraton's Chef Anthony creates with foods that are all Utah grown. *Utah's Own* creates a spectacular dinner buffet with products like Beehive Cheese, Creminelli and Jones Creek meats, Tagge's Famous fruits and veggies, and more! As you enjoy the gourmet mac 'n cheese stations, and the desert stations featuring deep fried bread pudding with caramel sauce, take a spin on the dance floor, where some of the newest ballroom dancers (ULCT Partners and members) will be ready to cha-cha!

### **ATTRACTING BUSINESS PANEL DISCUSSION**

**Thursday, 2:00 pm – 4:00 pm**

Hear first-hand what businesses large and small are looking for when evaluating cities and towns as possible store sites. And with your own municipal priorities in mind, learn how you can better position your community to attract the type of business that would improve the quality of life for your residents. Our panel includes large and small retailers, commercial brokers, the International Conference of Shopping Centers and a shopping center owner, moderated by South Jordan's Director of City Commerce. Ask your unique questions and get real answers!

## BUSINESS SESSION AGENDA

**Friday, September 12, 2014**

**ROOM:** Ballroom

**7:30 am – 8:00 am** Pick up Credentials

**8:00 am – 8:30 am** Welcome, Call to Order, and General Announcements  
 Mayor John Curtis, ULCT First Vice President  
 David Church, Parliamentarian, General Counsel, ULCT  
 Nominations Committee Report & Credentials Committee Report  
 Mayor John Curtis, ULCT First Vice President

**8:30 am – 9:30 am** Legislative Update and LPC Resolutions  
 Land use, elections, and more  
 Mayor John Curtis, First Vice President  
 ULCT Legislative Lobby Team

**9:30 am – 11:00 am** Comprehensive transportation funding and Water impairment protection for existing water rights  
 Mayor John Curtis, ULCT First Vice President  
 Lane Beattie, President and CEO of the Salt Lake Chamber  
 ULCT Legislative Lobby Team

**11:00 am** ADJOURN

## AFFILIATED MUNICIPAL ASSOCIATION'S AGENDA

Wednesday, September 10, 2014

**UTAH STATE FIRE CHIEFS ASSOCIATION**

*Business Session*

9:00 am – 12:00 pm

ROOM: Big Cottonwood

**UTAH MUNICIPAL ATTORNEYS ASSOCIATION**

*Business Session*

1:30 pm – 4:00 pm

ROOM: Sidewinder

**UTAH CITY MANAGERS**

*Business Session*

2:00 pm – 2:50 pm

ROOM: Wildcat

Thursday, September 11, 2014

**UTAH ASSOCIATION OF PUBLIC TREASURERS**

*Business Session*

9:15 am – 10:30 am

ROOM: Wildcat

## AUXILIARY PROGRAM AGENDA

### Wednesday September 10

7:00 am

Continental Breakfast

9:30 am – 11:00 am

Salt Lake Cemetery Tour

ROOM: Meet in South Lobby

11:30 am – 12:30 pm

Lunch at Fratelli Ristorante in Sandy

1:00 pm – 3:00 pm

Trip to Rio Tinto Stadium

Meet ReAL Defender Nat Borchers and learn why opponents "Fear the Beard!"

4:00 pm – 5:30 pm

Ballroom Dance Instruction

ROOM: Sheraton Canyons Ballroom

6:00 pm – 8:00 pm

Utah's Own Light Buffet Dinner and Dancing

ROOM: Sheraton Canyons Ballroom

### Thursday September 11

7:00 am

Continental Breakfast

9:30 am – 11:00 am

Cheese Class with Evan Ross

*Evan Ross has been working in the specialty food industry for the past nine years. He has spent the last several years at Caputo's, learning everything he can about numerous categories of finest foods. To say that Evan enjoys his work is an understatement. He is most passionate about what he calls his "calling." If you have visited the downtown Tony Caputo's Market & Deli, you might recognize him by his Yankees hat and his stellar customer service as he guides you in picking out that special cheese or chocolate.*

ROOM: Sheraton Wasatch Room



11:10 am – 12:00 pm

General workshop

"Afterschool Programs Changing Lives and Improving Cities"

ROOM: Deer Valley Room

12:15 am – 1:45 pm

Lunch at the Sheraton

with speaker Nicholas Epley

2:00 pm – 4:30 pm

Afterschool Program Tour

Bring your favorite book to donate to the student library at Glendale Community Center in Salt Lake City

ROOM: Shuttle leaves from East Lobby



### Friday September 12

8:00 am – 10:30 am

Partners Breakfast with keynote speaker KSL Investigative Reporter, Debbie Dujanovic

ROOM: Sheraton Wasatch Room

12:00 pm – 1:30 pm

General Session Lunch with speaker Mark Eaton

ROOM: Sheraton Canyons Ballroom

1:30 pm – 3:00 pm

Learn trendy and functional table setting and décor from the experts at Modern Display

ROOM: Sheraton Wasatch Room

6:00 pm – 9:00 pm

Dinner and Entertainment with Creedence Clearwater Revisited

ROOM: Gallivan Center

# 2014 ESSAY CONTEST WINNERS



*Mercy Smith*



*Sponsored by Zions Bank  
and Energy Solutions*

*Christopher Clyne*



*League members will  
hear the first-place essays  
read by their authors during  
the Friday luncheon.*

Special thanks to Tom Godfrey, Past President of the League, for the many hours coordinating this special event each year and his personal commitment in making this a learning opportunity for Utah's 4th and 7th grade students.

The following students are this year's award winners:

## **FOURTH GRADE**

### *FIRST PLACE*

**Mercy Smith**  
Rock Canyon Elementary  
Provo  
*Teacher: DeAnn Brown  
Principal: Dean Nielsen  
Mayor: John Curtis*

### *SECOND PLACE*

**Olivia Larson**  
Moroni Elementary  
Moroni  
*Teacher: Ann Purcell  
Principal: Stacey Peterson  
Mayor: Luke Freeman*

### *THIRD PLACE*

**Isaac Hammond**  
Mountain View Elementary  
Brigham City  
*Teacher: Barbara Davis  
Principal: Jeremy Young  
Mayor: Tyler Vincent*

## **SEVENTH GRADE**

### *FIRST PLACE*

**Christopher Clyne**  
J.E. Cosgriff Catholic School  
Salt Lake City  
*Teacher: Cindy Hunt  
Principal: Betsy Hunt  
Mayor: Ralph Becker*

### *SECOND PLACE*

**Taylor Anderson**  
Gunnison Valley Middle School  
Gunnison  
*Teacher: Stella Hill  
Principal: Alan Peterson  
Mayor: Bruce Blackham*

### *THIRD PLACE*

**Morgan Stewart**  
Kanab Middle School  
Kanab  
*Teacher: Colten Johnson  
Principal: Mandie Luce  
Mayor: Robert Houston*

These individuals and their schools received the following prizes:

### *FIRST PLACE*

**\$100 to the student  
\$1,000 to the school**

### *SECOND PLACE*

**\$75 to the student  
\$750 to the school**

### *THIRD PLACE*

**\$50 to the student  
\$500 to the school**

Information for the 17th annual essay contest will be sent to school principals in September. Please encourage your local schools to participate. Perhaps a student from your community will be honored next year.

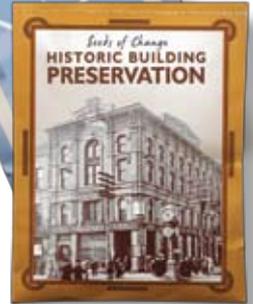
# Highlights

**Wednesday 2:00 – 5:30**

## **OGDEN REVITALIZATION AND PARTNERSHIP TOUR**

Ogden is being re-invented and it's worth seeing for yourself! After a driving tour of Historic 25th Street and the beautiful Ogden River restoration project, your first stop will be the iconic Weber State Downtown. This 3-story historic preservation project in the heart of downtown is the result of collaboration between Weber State University, Ogden City, and Startup Ogden as part of the city's College Town initiative. Then you'll see how the community came together to welcome 750,000 visitors over six weeks for the re-opening of the LDS Temple. You will leave with a gift bag that includes discount tickets for IFLy and much more.

*Space Limited, Advance Registration and \$10 Fee Required*



**Pick-up credentials at 7:30 am**

**Friday 8:00 am – 11:00**

## **ULCT BUSINESS SESSION**

**Canyons Ballroom**

Come cast your vote for incoming ULCT board members and on critical political topics such as comprehensive transportation funding, water policy, and LPC resolutions as we prepare for the 2015 legislative session.

# Activities at a Glance

AGENDA Wednesday, September 10, 2014

## DELEGATE TRACKS

7:00 am– 8:30 am Continental Breakfast

7:00 am – 3:30 pm Registration Desk Open

7:00 am – 7:45 am Workout with Trista and Jillian Wasatch

8:00 am – 3:30 pm Exhibits Open

9:00 am – 10:30 am  
**Pre-Conference Session – “Leadership”**  
General Address: **Connie Podesta** *Canyons Ballroom*

10:45 am – 11:35 am  
**WORKSHOP 1**  
CONNECTING TO THE  
DIVERSITY IN YOUR  
COMMUNITY

10:45 am – 11:35 am  
**WORKSHOP 2**  
TREES FOR CLEAN AIR

10:45 am – 11:35 am  
**WORKSHOP 3**  
SUBDIVISION IMPROVEMENT  
ISSUES: HOW TO COMPLY  
WITH STATE LEGISLATION

10:45 am – 11:35 am  
**WORKSHOP 4**  
HOW TO DEVELOP A  
SUCCESSFUL ECONOMIC  
DEVELOPMENT STRATEGY

11:45 am – 1:45 pm **OPENING LUNCH**  
**Keynote Speaker: Capt. Chesley B. “Sully” Sullenberger III,**  
*Sponsored by Zions Bank—ULCT Speaker Series Canyons Ballroom*

2:00 pm – 5:30 am  
**Mobile Workshop – Ogden Downtown Revitalization and WSU Partnership**  
*Meet at Sheraton East Lobby*

2:00 pm – 2:50 pm  
**WORKSHOP 5**  
COMMUNICATING  
UNDER PRESSURE

2:00 pm – 2:50 pm  
**WORKSHOP 6**  
WILDFIRE! FUELS  
MITIGATION AND  
COMMUNITY PREPAREDNESS

2:00 pm – 2:50 pm  
**WORKSHOP 7**  
A RECIPE FOR FISCAL  
SUSTAINABILITY

2:00 pm – 2:50 pm  
**WORKSHOP 8**  
HOT TOPICS IN  
MUNICIPAL FINANCE

3:10 pm – 4:00 pm  
**WORKSHOP 9**  
HOW TO STIMULATE  
AGRICULTURE AND FOOD  
ENTREPREUNERSHIP IN  
YOUR COMMUNITY

3:10 pm – 4:00 pm  
**WORKSHOP 10**  
CLEARING THE AIR

3:10 pm – 4:00 pm  
**WORKSHOP 11**  
CITY COUNCIL  
TREATS: UNIFIED VOICE  
FOR PROGRESS AND SUCCESS

3:10 pm – 4:00 pm  
**WORKSHOP 12**  
NAVIGATING COUNCIL  
ACTION IN A SEA OF VARYING  
PUBLIC OPINION

4:00 pm – 5:30 pm Ballroom Dance Instruction

6:00 pm – 8:00 pm **DINNER AND ENTERTAINMENT**  
Utah’s own Buffet Dinner and Dancing *Canyons Ballroom*

# Activities at a Glance

AGENDA Thursday, September 11, 2014

## DELEGATE TRACKS

7:00 am– 8:30 am Continental Breakfast

7:00 am – 3:30 pm Registration Desk Open

6:30 am – 7:15 am Workout with Trista and Jillian Wasatch

8:00 am – 12:00 pm & 2:00 pm – 4:00 pm Complimentary Office Massages

8:00 am – 8:50 am  
**WORKSHOP 13**  
LEADERSHIP: I CAN'T  
DEFINE IT BUT I KNOW IT  
WHEN I SEE IT

8:00 am – 8:50 am  
**WORKSHOP 14**  
\*EMAILS AND TEXTS\*  
ELECTRONIC  
COMMUNICATION

8:00 am – 8:50 am  
**WORKSHOP 15**  
URBAN AG IN THE WEST:  
UTAH'S GROWING INTEREST  
IN LOCAL FOOD

8:00 am – 8:50 am  
**WORKSHOP 16**  
IMPROVING YOUR  
FISCAL HEALTH

9:00 am – 9:50 am  
**WORKSHOP 17**  
WHAT REALLY  
MATTERS ABOUT  
ETHICS IN  
GOVERNMENT

9:00 am – 9:50 am  
**WORKSHOP 18**  
SEXUAL  
HARRASSMENT,  
HIRING/FIRING

9:00 am – 9:50 am  
**WORKSHOP 19**  
PATHS TO ADVANCING  
SOLAR IN UTAH'S  
MUNICIPALITIES

9:00 am – 9:50 am  
**WORKSHOP 20**  
HERE TODAY, GONE  
TOMORROW?  
LAND CONSERVATION  
AICP CREDIT AVAILABLE

9:00 am – 9:50 am  
**Q&A CAFÉ**  
WILDLAND FIRE  
POLICY DISCUSSION

10:00 am – 10:50 am  
**WORKSHOP 21**  
SALARY NEGOTIATION  
& LOCAL JOB  
MARKET PRICING

10:00 am – 10:50 am  
**WORKSHOP 22**  
ELECTION LAWS

10:00 am – 10:50 am  
**WORKSHOP 23**  
POP-UP COMMUNITY  
BUILDING: SHORT TERM  
ACTION, LONG TERM CHANGE

10:00 am – 10:50 am  
**WORKSHOP 24**  
SUBDIVISION DESIGN  
AND REGULATION FOR  
SMALL TOWNS  
AICP CREDIT AVAILABLE

11:10 am – 12:00 pm  
**WORKSHOP 25**  
AFTERSCHOOL PROGRAMS  
CHANGING LIVES AND  
IMPROVING CITIES

11:10 am – 12:00 pm  
**WORKSHOP 26**  
OPEN AND  
PUBLIC MEETINGS

11:10 am – 12:00 pm  
**WORKSHOP 27**  
ACTIVE TRANSPORTATION:  
NEW WAYS TO GET AROUND

11:10 am – 12:00 pm  
**Q&A CAFÉ**  
SALARIES

12:15 pm – 1:45 pm LUNCH

Guest Speaker: Nicholas Epley, *Sponsored by Rocky Mountain Power* Canyons Ballroom

2:00 pm – 4:30 pm Afterschool Programs Mobile Tour

2:00 pm – 4:00 pm  
**WORKSHOP 28**  
ATTRACTING  
BUSINESS TO YOUR  
COMMUNITY

2:00 pm – 2:50 pm  
**WORKSHOP 29**  
LOCAL OPPORTUNITIES  
FOR FEDERAL  
PARTNERSHIP

2:00 pm – 2:50 pm  
**WORKSHOP 30**  
OUTDOOR  
RECREATION AS  
ECONOMIC  
DEVELOPMENT

2:00 pm – 2:50 pm  
**WORKSHOP 31**  
TRAIL-MAKING FOR  
SMALL TOWNS  
AICP CREDIT AVAILABLE

2:00 pm – 4:00 pm  
**WORKSHOP 32**  
GRAMA  
TRAINING FOR  
CERTIFICATION

3:10 am – 4:00 pm  
**WORKSHOP 33**  
CRISIS MANAGEMENT

3:10 am – 4:00 pm  
**WORKSHOP 34**  
ECONOMIC BENEFITS OF TRANSIT

3:10 am – 4:00 pm  
**WORKSHOP 35**  
HOW TO PRIVATIZE YOUR COMMUNITY

6:00 pm – 8:00 pm Mobile Tour—"Tactical Urbanism"  
S Line to Sugarmont Plaza in Sugar House

# Activities at a Glance

AGENDA Friday, September 12, 2014

## DELEGATE TRACKS

7:00 am– 8:30 am Continental Breakfast

7:00 am – 1:30 pm Registration Desk Open

6:30 am – 7:15 am Workout with Trista and Jillian Wasatch

7:30 am – 3:00 pm Exhibits Open

8:00 am – 11:00 am

**Business Session**

*Pick-up credentials at 7:30 am Canyons Ballroom*

11:10 am – 12:00 pm

**WORKSHOP 36**

**A VIDEO IS WORTH A THOUSAND WORDS**

11:10 am – 12:00 pm

**WORKSHOP 37**

**CREATING A FARMERS MARKET**

11:10 am – 12:00 pm

**WORKSHOP 38**

**WELLNESS**

11:10 am – 12:00 pm

**WORKSHOP 39**

**THE INVISIBLE RECORDER**

11:10 am – 12:00 pm

**Q&A CAFÉ**

**SEEKING GROWTH**

12:00 pm – 1:45 pm LUNCH and Essay Contest Winner

**Speaker: Mark Eaton**

*Sponsored by Select Health Canyons Ballroom*

2:00 pm – 2:50 pm

**WORKSHOP 40**

**NATURAL DISASTER EMERGENCY PREPAREDNESS**

2:00 pm – 2:50 pm

**WORKSHOP 41**

**CONNECTING YOUR COMMUNITY THROUGH 2-I-I**

2:00 pm – 2:50 pm

**WORKSHOP 42**

**MAXIMIZING YOUR URS RETIREMENT READINESS**

3:00 pm – 4:30 pm

**ROUND TABLES**

**12 TABLES**

1. Brownfields—New Opportunities for communities
2. Alzheimers Association Community Resources for Residents and employees
3. Policy Issues in Wildland Fire
4. See what Heritage and Arts Can Do For Your Community: You'll Be Surprised
5. Ask an Attorney UMAA
6. UMCA Issues
7. Commercial Property—Assessed Clean Energy Financing
8. Animal Issues
9. Annexation Dos and Dents
10. Food Bank Resources
11. UCMA
12. University Partnerships

3:00 pm – 4:30 pm

**WORKSHOP 43**

**HOW TO MAKE GOOD DECISIONS**

3:00 pm – 4:30 pm

**WORKSHOP 44**

**CYCLING TOUR:  
NEW, SAFE WAYS TO GET AROUND  
30 MINUTES IN CLASS,  
1 HOUR CYCLING TOUR**

6:00 pm – 9:00 pm

**BUFFET DINNER AND ENTERTAINMENT**

*Gallivan Center Plaza*

# Workshops & Agenda

## Workshop Content



Recorders Track

Land Use/Urban

Land Use/Rural

## Wednesday, September 10, 2014

---

**7:00 am – 8:30 am**      **Continental Breakfast, *Hallways***

**7:00 am – 3:30 pm**      **Registration Desk Open, *Main Lobby***

**7:00 am – 3:30 pm**      **Exhibits Open *Hallways***

**Workout with Trista and Jillian**      **7:00 am – 7:45 am**

---

**ROOM:** *Wasatch*

**Exercise for all Skill Levels**

**DESCRIPTION:** Circuit Workout with Rubber Fitness Bands followed by Yoga

**Pre Conference Session**      **9:00 am – 10:30 am**

---

**ROOM:** *Bryce/Canyons Ballroom*

**TITLE:** **Leadership...Like You've Never Heard It Before!**

**PRESENTER:** Connie Podesta

**DESCRIPTION:** The Power of Accountability, Empowerment, and Ownership

In a perfect world all employees would be: high achieving, self-motivated, engaging, team players who see the big picture and always strive to do their best to get the job done on time without complaining. In the real world many employees: simply “meet expectations,” lack initiative, bring their personal life to work, stress over every change and whine about having to WORK....on the job! “Enough!” says Human Behavior and Leadership Development expert Connie Podesta, who has empowered thousands of leaders worldwide with the attitudes, mindsets and strategies necessary to create a team that’s willing, able and excited to get the job done THE RIGHT WAY! Connie takes you inside the minds of even your most difficult employees so you can turn negative attitudes into positive, entitlement into accountability, complacency into productivity, complaining into solutions and “that’s not my job” into ownership. Isn’t it time to learn how to change even your worst nightmare into your star performer?  
*Sponsored by Century Link.*

# Workshops & Agenda

Wednesday, September 10, 2014 *continued*

10:45 am – 11:45 am

## CONCURRENT WORKSHOPS

---

### Workshop 1

10:45 am – 11:45 am

**ROOM:** *Deer Valley*

**TITLE:** **Connecting to the Diversity in YOUR Community Panel Discussion**

**FACILITATOR:** Adrienne Gillespie Andrews, MS, MA, Weber State University, Special Assistant to the President for Diversity

**PANELISTS:** Rebecca Sanchez, Director, Salt Lake County Mayor's Office of Diversity Affairs

Luis Lopez, Program Administrator, Weber State University Community Education Center, Adjunct Faculty College of Social & Behavioral Sciences

Neil Gardner, Ogden City Council Member

Bill Cook, Executive Director, Ogden City Council

**DESCRIPTION:** Diversity is about all of us. As leaders in our communities we have a responsibility to welcome, respect and support the uniqueness of our residents, employees and visitors. We will take a close look at a well-established program at Salt Lake County and a new program at the City of Ogden which were both initiated to create a welcoming environment for everyone.

---

### Workshop 2

10:45 am – 11:45 am

**ROOM:** *Snowbird/Powder Mountain*

**TITLE:** **Trees for Clean Air**

**SPEAKER:** Meridith Perkins, Urban & Community Forestry Coordinator, Utah Division of Forestry, Fire & State Lands

**DESCRIPTION:** The social, environmental, and economic benefits of trees reach far beyond aesthetics. Healthy community forests provide solutions for Utah's big issues, including air quality. Investing in city tree programs can contribute to the the statewide effort to improve the air. Additionally, strategic tree planting can maximize local air quality benefits. Learn how to put trees to work for your city.

# Workshops & Agenda

Wednesday, September 10, 2014 *continued*

---

## **Workshop 3** 10:45 am – 11:45 am

**ROOM:** *Alta/Brighton*

**TITLE:** **Subdivision Improvement Issues: How to Comply with State Legislation**

**SPEAKER:** Jodi Hoffman, Land Use Attorney, Utah League of Cities and Towns

**DESCRIPTION:** The state legislature has taken a keen interest in “reforming” subdivision improvement “bonds” over the last 6 years—you know: these “bonds” are the generic term for the security your city requires to make certain that the roads, sidewalks, water, sewer and storm lines that serve a new subdivision are actually built to your standards. The 2014 Land Use Task Force has been focused on this issue and it is clear that additional legislation in 2015 is inevitable. This workshop will cover an overview of the of subdivision improvement issues that the Land Use Task Force has been covering and will roll out a sneak peak at new standardized forms your jurisdiction can use to keep apace with the current law and the changes that will occur in 2015. Get ahead of the curve! What you don’t know can cost your jurisdiction \$\$\$\$\$\$!

---

## **Workshop 4** 10:45 am – 11:45 am

*Workshop Sponsored by:*

**ROOM:** *Solitude/Sundance*

**TITLE:** **How To Develop a Successful Economic Development Strategy**

**SPEAKERS:** Laura Lewis, Principal

Jason Burningham, Principal, Lewis Young Robertson & Burningham, Inc  
Cody Deeter, Vice President, Lewis Young Robertson & Burningham, Inc  
Fred Philpot, Senior Analyst, Lewis Young Robertson & Burningham, Inc  
Kelly Pfost, Senior Analyst, Lewis Young Robertson & Burningham, Inc  
Cami Hamilton, Analyst, Lewis Young Robertson & Burningham, Inc

**DESCRIPTION:** As the economy begins to show signs of real recovery, now is the time to ensure your economic development strategy is well established—one that will best attract the type of commercial development your constituents really desire. LYRB’s expert panel will discuss the strategies and tools that have proven successful for large and small communities in urban and rural areas of the state. Join us for a lively discussion about the exciting potential of your community.

---

## **11:45 am – 1:45 pm** **Opening Lunch**

**ROOM:** *Canyons Ballroom*

**POSTING OF COLORS:**

**PLEDGE OF ALLEGIANCE:**

**INTRODUCTION OF SPEAKER:** President Caitlin Gochnour

**KEYNOTE SPEAKER:** Capt. Chesley B. “Sully” Sullenberger III

**TITLE:** **Making a Difference**

*Lunch sponsored by Zions Bank and the Zions Bank-ULCT Speaker Series*

# Workshops & Agenda

Wednesday, September 10, 2014 *continued*

---

**1:45 pm – 2:00 pm      Networking Time** *Hallways*

---

**Mobile Tour**                      **2:00 pm – 5:30 pm**

---

**TITLE: Ogden Re-invention tour with Brandon Cooper, Deputy Director Community and Economic Development, Ogden City**

*\$10 fee, space limited, pre-registration required*

*Meet in East Lobby for shuttle*

**DESCRIPTION:** Ogden is being re-invented and it's worth seeing for yourself! After a driving tour of Historic 25th Street and the beautiful Ogden River restoration project, your first stop will be the iconic Weber State Downtown. This 3-story historic preservation project in the heart of downtown is the result of collaboration between Weber State University, Ogden City, and Startup Ogden as part of a College Town initiative. Then learn how the community came together to welcome 750,000 visitors over six weeks during the LDS Temple open house. **You will leave with a gift bag that includes discount tickets for IFly and much more.**

**2:00pm – 2:50 pm      CONCURRENT WORKSHOPS**

**Workshop 5**                      **2:00 pm – 2:50 pm**

---

**ROOM:** *Deer Valley*

**TITLE: Communicating Under Pressure**

**SPEAKER:** Joanne Glantz Mahannah, Utah Risk Management Mutual Association

**DESCRIPTION:** Learn the Five Universal Truths of human interaction to prevent and de-escalate conflict, enhance cooperation and collaboration within a team and improve customer service.

**Workshop 6**                      **2:00 pm – 2:50 pm**

---

**ROOM:** *Snowbird/Powder Mountain*

**TITLE: Wildfire Fuels Mitigation and Community Preparedness**

**SPEAKER:** Matt Snider, Utah Dept. of Natural Resources—Fire Management Officer, Division of Forestry, Fire, and State Lands

**DESCRIPTION:** The hillsides are dry, water levels are down, lightening storms are passing through, and a community is concerned about the safety of their homes... and their lives. Learn how homeowners and land owners can prepare for wildfire through fuel mitigation. Understand what municipal leaders must communicate to residents to improve safety. And understand the municipal government role in fuels project implementation.

**Workshop 7**                      **2:00 pm – 2:50 pm**

---

**ROOM:** *Alta/Brighton*

**TITLE: A Recipe for Fiscal Sustainability**

**SPEAKERS:** Ted Knowlton, Deputy Director, Wasatch Front Regional Council  
Ben McAdams, Mayor, Salt Lake County

# Workshops & Agenda

Wednesday, September 10, 2014 *continued*

---

Christine Richman, Project Manager, GSBS Architects

Tim Tingey, Director of Administrative & Development Services, Murray City

**DESCRIPTION:** It can be difficult for communities to keep pace with growing infrastructure needs while also maintaining their existing facilities. Roads, water, sewer, telecommunications, etc. are vital components to the functioning and well-being of cities and towns. The Wasatch Choice for 2040 tools help municipalities address these infrastructure issues while simultaneously providing resources for them to develop in a way that matches the community's own desires. Come learn about the latest research on the long-term fiscal impacts of local development decisions and how the three communities of Salt Lake County, Murray, South Salt Lake developed their own unique solutions for long-term fiscal sustainability and stable, vibrant neighborhoods with the West Millcreek Plan.

---

## **Workshop 8**                      **2:00 pm – 2:50 pm**

*Workshop Sponsored by:*

**ROOM:** *Solitude/Sundance*

**TITLE:** **Hot Topics in Municipal Finance**

Jeopardy: Hot Topics in Municipal Finance

**PRESENTERS:** Jon Bronson, Managing Director, Zions Bank Public Finance

Susan Becker, Vice President, Zions Bank Public Finance

Matt Millis, Vice President, Zions Bank Public Finance

Johnathan Ward, Vice President, Zions Bank Public Finance

Alan Westenskow Vice President, Zions Bank Public Finance

**DESCRIPTION:** Come learn about several major changes in the municipal finance industry through a game of Jeopardy. Learn how cities can work with developers to encourage economic development, determine the fiscal impacts of various types of development, and find out what type of support other communities are providing.

---

## **3:10 pm – 4:00 pm**                      **CONCURRENT WORKSHOPS**

---

### **Workshop 9**                      **3:10 pm – 4:00 pm**

**ROOM:** *Deer Valley*

**TITLE:** **How to Stimulate Agriculture and Food Entrepreneurship in your Community**

**SPEAKERS:** Jed Christenson, UDAF Marketing Director

Tamra Watson, Marketing Specialist, UDAF

Seth Winterton, Marketing Specialist, UDAF

**DESCRIPTION:** Learn how to partner the neighborhood gardner with a great chef or market that uses locally grown foods. Then learn how these new partnerships create wonderful restaurants, promote better health, boost tourism and bring in new jobs. This workshop will give you the tools necessary to design a system marketing and promoting the unique foods from your community.

# Workshops & Agenda

Wednesday, September 10, 2014 continued

---

## **Workshop 10**                      **3:10 pm – 4:00 pm**

---

**ROOM:** *Snowbird/Powder Mountain*

**TITLE:** **Clearing the Air**

**SPEAKERS:** Shawn Teigen, Principal Research Analyst, Utah Foundation

Rep. V. Lowry Snow, District: 74, St. George, Utah

**DESCRIPTION:** When the air quality is poor it affects more than our own eyes and lungs. It affects the entire population, with a particularly hazardous potential impact on children and the elderly. It also impacts our economy. We'll provide an overview of the air quality issues in Utah. We'll then talk briefly about air quality legislation from the 2014 General Session and what we have to look forward to in 2015. Finally, we'll talk about what cities and towns might do that will lead to cleaner air.

## **Workshop 11**                      **3:10 pm – 4:00 pm**

---

**ROOM:** *Alta/Brighton*

**TITLE:** **City Council Retreats: Creating a Unified Voice for Progress and Success**

**SPEAKERS:** Gary Hill, UCMA

Derek Todd, City Administrator, City of Lehi

**DESCRIPTION:** The presentation will include ideas and discussion related to preparing for and facilitating a retreat between the city council and senior staff that will help to ensure a coordinated effort in working towards meeting the needs and goals of the municipal organization and thereby the community.

## **Workshop 12**                      **3:10 pm – 4:00 pm**

---

*Workshop Sponsored by:*

**ROOM:** *Solitude/Sundance*

**TITLE:** **Navigating Council Action in a Sea of Varying Public Opinion,  
Panel Discussion**

**SPEAKERS:** Blake Wade, Partner

Randy Larsen, Partner, Ballard Spahr LLP

Panelists to be determined

**DESCRIPTION:** Recent developments regarding referenda and litigation have created uncertainty for council actions. Final action by governing bodies has been questioned by various segments of the public. This panel will discuss situations where public input hampers council action and solutions to relieve gridlock.

## **Ballroom Dance Instruction**                      **4:00 pm – 5:30 pm**

---

**ROOM:** *Canyons Ballroom*

**DESCRIPTION:** Take a break from classes in a conference room and learn how to do the fox trot and the cha-cha. As a special treat, a former member of BYU's famous ballroom dance team will teach us the moves so that we can "show-off" just after the instruction ends. Join Rebecca Laws for a convention class that is guaranteed to improve your social life!

# Workshops & Agenda

Wednesday, September 10, 2014 continued

---

## Utah's Own Dinner and Dancing 6:00 pm – 8:00 pm

---

**ROOM:** *Canyons Ballroom*

**DESCRIPTION:** Savor this: tender beef bathed in au jus, pasta smothered with cheesy sauce topped with sundried tomatoes and tender sautéed mushrooms, crisp salad drizzled with old country Italian dressing, melt-in-your mouth bread pudding dripping in caramel sauce. That's a small taste of what you may find at *Utah's Own* Buffet Dinner. *Utah's Own* has teamed up with the Sheraton's Chef Anthony to create culinary delights from local ingredients for an out-of-this-world light buffet dinner. *Utah's Own* is creating a strong consumer culture that seeks and buys local agriculture and food products. *Utah's Own* encourages individuals and communities to build relationships with those farmers and companies who grow or make their food. Utah offers a banquet of fresh food options via farms, urban gardens, community supported agriculture (CSAs), roadside stands, farmers markets, grocery stores, and restaurants. When a consumer purchases a *Utah's Own* product, he/she can trust the brand to deliver a quality taste and flavor.

When you're ready to step away from your dining table, lace up those dancing shoes and sweep your partner onto the dance floor. This is your chance to cut a rug, trip the light fantastic, or just burn off those buffet calories.

## Thursday, September 11, 2014

---

- |                   |   |
|-------------------|---|
| 7:00 am – 8:30 am | Continental Breakfast, <i>Hallways</i>  |
| 7:00 am – 3:30 pm | Registration Desk Open, <i>Main Lobby</i>   |
| 7:00 am – 3:30 pm | Exhibits Open, <i>Hallways</i>  |
| 6:30 am – 7:15 am | Workout with Trista and Jillian <i>Wasatch Room</i><br><i>Exercise for all skill levels</i> |

### 8:00 am – 8:50 am CONCURRENT WORKSHOPS

---

#### Workshop 13 8:00 am – 8:50 am

---

**ROOM:** *Deer Valley*

**TITLE:** Leadership: I Can't Define It But I Know It When I See It

**SPEAKER:** Steve Ott, Professor, MPA Program,  
Dept. of Political Science, University of Utah

**DESCRIPTION:** Why is leadership in action so easy to see but so difficult to understand what lies behind the behavior? We claim to be good at developing leaders, but are we? Perhaps most importantly, do we really want to be leaders? Almost all of us say we do, but do we understand what we are saying? Do we even understand the difference between "leader" and "manager" and the practical implications of the difference? This workshop will attempt to answer some of these questions as we explore "leadership" from a municipal government perspective.

# Workshops & Agenda

Thursday, September 11, 2014

## Workshop 14 8:00 am – 8:50 am

*(RECORDER TRACK)*

**ROOM:** *Snowbird/Powder Mountain*

**TITLE:** **\*Emails and Texts\* Electronic Communication**

**SPEAKERS:** Lorianne Ouder Kirk, Utah State Archives

**DESCRIPTION:** In this new age of electronic messaging and data transferring, there are some new concerns we have about whether certain e-files are considered public files. Electronic communication **can** be a considered record. The class will help you identify electronic communication that is a record and apply appropriate retention schedules to these electronic communication records.

## Workshop 15 8:00 am – 8:50 am

*(PLANNER TRACK: URBAN)*

**ROOM:** *Alta/Brighton*

**TITLE:** **Urban Ag in the West: Utah's Growing Interest in Local Food**

**SPEAKERS:** Julie Peck-Dabling, Program Manager, Salt Lake County Urban Farming  
Lynn Pace, Holladay City Council Member, Salt Lake City Attorney

**DESCRIPTION:** Utahns are flocking in record number to roadside stands, farmers markets, and restaurants featuring local food. There is a growing interest in locally grown produce, fresh eggs and backyard bees. Is it a fad or here to stay, and how can we address the challenges of shrinking agricultural lands, competing urban land uses, complaining neighbors, and regulatory hurdles?

## Workshop 16 8:00 am – 8:50 am

*(PLANNER TRACK: RURAL)*

**ROOM:** *Solitude/ Sundance*

**TITLE:** **Improving Your Fiscal Health**

**SPEAKER:** Neil Abercrombie, Director of Government Relations, Utah State University

**DESCRIPTION:** What do Boise County (ID), Stockton (CA), and Harrisburg (PA) all have in common? Each have filed bankruptcy since 2008. How can you ensure the long-term fiscal stability of your city so that you never end up in this dire financial situation. Often budget decisions are made with short-term implications in mind first. How can you shift the conversation to the long-term fiscal health of your city? What questions should you ask? What analysis or reviews should be conducted throughout the year? This workshop will explore strategies to improve your city's overall fiscal health.

# Workshops & Agenda

Thursday, September 11, 2014 continued

9:00 am – 9:50 am

## CONCURRENT WORKSHOPS

### Workshop 17

9:00 am – 9:50 am

ROOM: *Deer Valley*

**TITLE: What Really Matters about Ethics in Government**

**SPEAKERS:** Rick Green, Professor of Public Administration, University of Utah

**DESCRIPTION:** Not only will this workshop offer a general orientation to governmental ethics, we'll get you thinking about different perspectives on public ethics that are likely to affect you in your daily work and organizational lives.

### Workshop 18

9:00 am – 9:50 am

(RECORDER TRACK)

ROOM: *Snowbird/Powder Mountain*

**TITLE: Sexual Harrassment, Hiring/Firing**

**SPEAKERS:** Corper James, Mabey Wright & James PLLC

**DESCRIPTION:** We'll discuss general employment law- review of employer responsibilities and Federal legal obligations under Title VII, the FMLA and ADA.

### Workshop 19

9:00 am – 9:50 am

(PLANNER TRACK: URBAN)

ROOM: *Alta/Brighton*

**TITLE: Paths to Advancing Solar in Utah's Municipalities**

**SPEAKERS:** Jeff Barrett, Governor's Office of Energy Development

Chad Ambrose, Renewables Program Manager, Rocky Mountain Power

Kate Bowman, Solar Project Coordinator, Utah Clean Energy

**DESCRIPTION:** Representatives from the Governor's Office of Energy Development, Rocky Mountain Power, and Utah Clean Energy will talk about the various tools and programs available to facilitate the deployment of distributed solar in Utah's communities. Areas of discussion will include state and utility incentives, policy initiatives, and other collaborative approaches to advancing the growth of Utah's solar generation capacity.

### Workshop 20

9:00 am – 9:50 am

(PLANNER TRACK: RURAL)

ROOM: *Solitude/Sundance*

**TITLE: Here Today, Gone Tomorrow? Land conservation that sustains what we care about.**

**SPEAKER:** Wendy Fisher, Executive Director, Utah Open Lands Conservation Association

**DESCRIPTION:** Utah's population is expanding. By 2050, the entire state will see an increase of 2.5 million residents. Utah's recreational opportunities and scenic beauty

# Workshops & Agenda

Thursday, September 11, 2014 continued

---

attract people who choose to live in or visit Utah because these natural resources exist. As we engage in the landscape, we become part of it and we gain a sense of place. We'll discuss effective ways to preserve open land and examine how projects come together including pitfalls that make bad deals and the importance of recognizing the role of on-going stewardship for these places we protect.

## **Q&A Café** 9:00 am – 9:50 am

---

### **TITLE: Wildland Fire Policy**

**SPEAKERS:** Matt Snider, Fire Management Officer Division of Forestry, Fire and State Lands

Brian Cottam, Director, Division of Forestry, Fire and State Lands

Tracy Dunford, Deputy Director, Division of Forestry, Fire and State Lands

Jennifer Hansen, WUI Coordinator Division of Forestry, Fire and State Lands

Nathan Barrons, CatFire Coordinator, Division of Forestry, Fire and State Lands

**DESCRIPTION:** This is your opportunity to speak with the experts on a personal basis and learn what you can do to protect your community from wildfires. In our Q&A format, you'll learn valuable information about proposed changes fuel mitigation policy and suppression policy.

## **10:00 am – 10:50 am** CONCURRENT WORKSHOPS

### **Workshop 21** 10:00 am – 10:50 am

---

**ROOM:** *Deer Valley*

#### **TITLE: Salary Negotiation & Local Job Market Pricing**

**SPEAKERS:** David Salazar, HR Compensation Program Manager, Salt Lake City Corp.—Human Resources

**DESCRIPTION:** The ability to “attract, retain & motivate” employees in your organization is greatly enhanced when combining knowledge about “job market” pay rates with best practices utilized in compensation administration. Success in fulfilling this part of any organization's mission depends in large part upon executives, elected officials' and administrators' ability to determine proper job worth and make informed and fiscally-responsible pay decisions, including the “total rewards,” provided to public employees. During this presentation, participants will learn what key elements and resources are needed to strike the balance between the competitive pay fairness that employees seek and the fiscal responsibility demanded by taxpayers and other stakeholders.

# Workshops & Agenda

Thursday, September 11, 2014 continued

## Workshop 22 10:00 am – 10:50 am

(RECORDER TRACK)

ROOM: *Snowbird/Powder Mountain*

TITLE: **Election Laws**

SPEAKER: Mark Thomas, Chief Deputy/Director of Elections  
Office of the Lieutenant Governor

DESCRIPTION: Learn everything you need to know about the latest updates to Utah election law.

## Workshop 23 10:00 am – 10:50 am

(PLANNER TRACK: URBAN)

ROOM: *Alta/Brighton*

TITLE: **Pop-Up Community Building: Short Term Action, Long Term Change**

SPEAKERS: Mark Morris, Community Planner, Landscape Architect,  
VODA Landscape + Planning

James Alfandre Founder and Executive Director of the Kentlands Initiative

DESCRIPTION: Short-term, community-driven projects can lead to more long-term, positive change in our communities. Tactical urbanism focuses attention on inexpensive, temporary changes to community that directly involve community members in re-imagining how our towns and cities function. Whether its a temporary road re-design, transforming an empty parking lot into a plaza space, or providing space for pop-up retail shops, tactical urbanism is tailored to a community's specific assets and needs. This session will introduce participants to many tactical urbanism examples across the country, and focus on two specific pop-up community building projects in Salt Lake City, Sugarmont Plaza in the Sugar House neighborhood, and Granary Row in the Granary District.



## Workshop 24 10:00 am – 10:50 am

(PLANNER TRACK: RURAL)

ROOM: *Solitude/Sundance*

TITLE: **Subdivision Design and Regulation for Small Towns**

SPEAKER: John Janson, AICP, Planning Solutions

DESCRIPTION: Utah's small towns are starting to feel pressure from growth pressure. In this session John Janson, AICP, will provide direction on how to create subdivision ordinances that can both meet the needs of the growing community and preserve the town's character.

# Workshops & Agenda

Thursday, September 11, 2014 continued

11:10 am – 12:00 pm

## CONCURRENT WORKSHOPS

### Workshop 25

11:10 am – 12:00 pm

(PLANNER TRACK: RURAL)

ROOM: *Deer Valley*

TITLE: **Afterschool Programs Changing Lives and Improving Cities**

SPEAKERS: Lynette Rasmussen, Executive Director, Utah Afterschool Network-Non Profit Partner

Mayor Cherie Wood, South Salt Lake

Mayor Craig Peterson, Logan City

Mayor Joe Piccolo, Price

Dr. James Morales, Vice President for Student Services-Utah State University

**DESCRIPTION:** Mayors and other municipal leaders are increasingly recognizing the benefits of quality afterschool programs that help to meet multiple city priorities while strengthening communities. Learn from your fellow mayors about neighborhood development strategies and solutions that improve safety, economic vitality and overall quality of life. Be inspired by an incredible story about how afterschool programs prepare young people to become successful, productive citizens and discover how to get involved in your community.

**RECOMMENDATION:** Visit a program in action. Join us on the Glendale Community Learning Center mobile tour at 2:00. Bus leaves from Sheraton east parking lot.



### Workshop 26

11:10 am – 12:00 pm

(RECORDER TRACK)

ROOM: *Alta/Brighton*

TITLE: **Open and Public Meetings**

SPEAKER: David Church, Attorney, ULCT

**DESCRIPTION:** This is a must-see for all newly elected officials and even seasoned officials who need a refresher on when a meeting should be open and when it can be closed. Dave Church is an expert in municipal law with decade of experience working with Utah's cities and towns. He'll tell you stories that will likely affect the way you carry out your duties in leadership.

### Workshop 27

11:10 am – 12:00 pm

(PLANNER TRACK)

ROOM: *Solitude/Sundance*

TITLE: **Active Transportation: New Ways to Get Around**

SPEAKERS: Cameron Diehl, Attorney, ULCT

Andrew Gruber, Executive Director, Wasatch Front Regional Council

**DESCRIPTION:** Do you want your city to become more bike friendly? Do you want families, senior citizens, and children to feel safe walking and biking through your community? Active transportation means better air quality, better public health,



# Workshops & Agenda

Thursday, September 11, 2014 continued

and better quality of life. Cities and towns around the country are looking at ways to promote and encourage active transportation. Lets chat about what you can do in your hometown.

---

## **Q&A Café** 11:10 am – 12:00 pm

**ROOM:** *Q&A Café*

**TITLE:** **Salaries**

**SPEAKER:** David Salazar, HR Compensation Program Manager, Salt Lake City Corp. – Human Resources

**DESCRIPTION:** Ask questions and get answers about attracting and retaining skilled public employees. This is an opportunity to talk about the personal dynamics your city or town faces while trying to balance competitive pay and fiscal responsibility.

---

## **Lunch Speaker** 12:15 pm – 1:45 pm

**ROOM:** *Canyons Ballroom*

**SPEAKER:** Nicholas Epley, *Mindwise: How We Understand What Others Think, Believe, Feel, and Want*  
*Sponsored by Rocky Mountain Power*

---

## **Mobile Tour** 2:00 pm – 4:30 pm

*Meet in East Lobby for Shuttle Buses to Glendale Community Center*

**TITLE:** **Afterschool Programs Changing Lives and Improving Cities: Glendale Community Learning Center and Afterschool Program Tour**

**DESCRIPTION:** In Utah there are 618,000 children between the ages of 5 and 17. It is estimated that approximately one third of those youth are left to supervise themselves during crucial hours when school is out. It's during the afterschool hours that children are more likely to be involved in an accident or crime. See, first-hand, how afterschool programs benefit students, parents and communities with a visit to a Community Learning Center and afterschool program in Glendale. Spend the afternoon interacting with the youth, and learning how to utilize the power of community partnerships to build a quality afterschool program in your city or town.



---

## **2:00 pm – 2:50 pm** **CONCURRENT WORKSHOPS**

---

### **Workshop 28** 2:00 pm – 4:00 pm **Two Hour Workshop**

*(2 HOUR PANEL DISCUSSION)*

**ROOM:** *Deer Valley*

**TITLE:** **Attracting Business to Your Community**

**MODERATOR:** Brian Preece, Director of City Commerce, South Jordan

**PANELISTS:** Wade Williams, Senior Partner, Boyer Company

# Workshops & Agenda

Thursday, September 11, 2014 *continued*

---

Stuart Thaine, Senior VP/Owner/Retail Specialist, Coldwell Banker Commercial  
Lesa C. Bridge, Director of Real Estate, Smith's Food & Drug Stores  
Cynthia Stewart, Community Relations Director, ICSC  
Randy Judd, Area Representative, Firehouse Subs

**DESCRIPTION:** Learn what makes a city or town attractive to new business in this 2 hour panel discussion featuring experts from all ends of the spectrum. South Jordan's Director of City Commerce will moderate the discussion with representatives from large and small retail, a shopping center owner, a commercial broker, and the International Conference of Shopping Centers. Each panel member will take a few minutes to give his or her perspective about how their organizations select sites for retail and what cities can do to aide them in the process. The last hour will involve interactive dialogue, allowing you to ask specific questions of the panel.

---

## **Workshop 29**                      **2:00 pm – 2:50 pm**

**ROOM:** *Snowbird/Powder Mountain*

**TITLE:** **Local Opportunities for Federal Partnership**

**SPEAKER:** Dianne Browning, Professional Staff Member,  
US Senate, Office of Orrin G. Hatch

**DESCRIPTION:** Utahns pay federal taxes each year. This workshop will specifically address how YOUR tax dollars can be returned to your cities, and towns for investment in locally designed and led programs. Transportation, social service and economic development federal programs will be highlighted. An overview of the current appropriations process, granting mechanisms, and federal contracting will be given. Participants are encouraged to bring challenges their cities are facing to interactively explore whether a federal partnership is available to assist in meeting their goals.

---

## **Workshop 30**                      **2:00 pm – 2:50 pm**

**(PLANNER TRACK: URBAN)**

**ROOM:** *Alta/Brighton*

**TITLE:** **Outdoor Recreation as Economic Development**

**SPEAKER:** Dr. Steven Burr, Professor and Director, Institute for Outdoor Recreation and Tourism, Utah State University

**DESCRIPTION:** This presentation will examine Outdoor Recreation and its relation to both Economic and Community Development, especially related to Community Tourism Development and national, state, regional, and local economic impact. Also presented will be resources at the federal and state levels that can assist cities and towns in developing their outdoor recreation infrastructure.

# Workshops & Agenda

Thursday, September 11, 2014 continued

## Workshop 31 2:00 pm – 2:50 pm

(PLANNER TRACK: RURAL)

ROOM: *Solitude/Sundance*

TITLE: **Trail-Making for Small Towns**

SPEAKERS: Troy Duffin, Executive Director, Trails Utah

Senta Beyer, Government Liaison and Special Projects Manager, Trails Utah

**DESCRIPTION:** Outdoor recreation in Utah is a way of life. Small towns that are starting to grow will get a hands-on primer in how to develop, manage, and implement trail systems in their communities. In this session you'll be encouraged to consider the existing and potential trails in your community and obtain the resources you need to build and connect them. The goal of Trail Utah is to enhance the quality of life for Utah's citizens, invigorate local economies, and promote sustainable outdoor recreation for both residents and visitors.

## Workshop 32 2:00 pm – 4:00 pm

(RECORDER TRACK) (2 HOUR SESSION)

ROOM: *Wasatch*

TITLE: **GRAMA Training for Certification**

SPEAKER: Rosemary Cundiff, Government Records Ombudsman, Utah State Archives

**DESCRIPTION:** Learn about the Government Records and Access Management Act "GRAMA" Law. We'll discuss records access, classification, handling GRAMA requests and the appeals process. This workshop will assist records officers in preparation for the online certification test. (The test will not be distributed during this workshop.)

## 3:10 pm – 4:00 pm CONCURRENT WORKSHOPS

### Workshop 33 3:10 pm – 4:00 pm

ROOM: *Snowbird/Powder Mountain*

TITLE: **Crisis Management**

SPEAKER: Ric Cantrell, Chief Deputy, Utah State Senate

**DESCRIPTION:** When a potential PR nightmare hits your city or town, you need a plan in place to respond immediately. You may be required to deal with the media, the public, and your entire staff without any forewarning. Hear strategic tips from a political insider who works at the top levels of state government and has had crisis strike at the most unexpected times. Learn his step-by-step plan to be ready for that moment when it impacts you. Consider this your dress rehearsal for the inevitable.

### Workshop 34 3:10 pm – 4:00 pm

(PLANNER TRACK: URBAN)

ROOM: *Alta/Brighton*

TITLE: **Economic Benefits of Transit**

# Workshops & Agenda

Thursday, September 11, 2014 continued

**SPEAKERS:** Tim Sullivan, AICP, Master of Regional Planning, InterPlan  
Jerry Benson, Chief Operating Officer, UTA  
Matt Dias, Assistant City Manager, Park City  
Cameron Cutler, Public Works Dir., City of St. George

**DESCRIPTION:** In this forum setting, we'll look at the effects an efficient transit system has on employment, economic development, and local business in a city. We'll also learn how Park City and St. George offer a system that allows people to travel for free or low-cost.

## Workshop 35 3:10 pm – 4:00 pm

*(PLANNER TRACK: RURAL)*

**ROOM:** *Solitude/Sundance*

**TITLE:** **Privatizing Your City or Town**

**SPEAKER:** Randy Simmons, Professor of Political Economy, Utah State University

**DESCRIPTION:** Are providing basic city services draining your budget? Is privatization the way to go? In this session learn the ins and outs of privatization for cities and towns. What should be privatized and what should not.



## Mobile Tour/Evening Activity 6:00 pm – 8:00 pm

*S Line Streetcar to Sugarmont Plaza*

**“Tactical Urbanism” Pop Up Community Building**

**Food and Fun at Sugarmont Plaza**

Food for purchase and live entertainment

Free Trax passes for 40 people Thursday morning at 7:00 am. Stop by the ULCT Registration Booth

**DESCRIPTION:** Enjoy live entertainment and food-truck fare while you see what “tactical urbanism” has brought to the Sugar House community. A vacant building and its parking lot have been temporarily transformed to a gathering place for fun community events. Don't take your car... hop on Trax with an easy transfer to the new S Line streetcar for a fun evening on the plaza.

**DIRECTIONS FROM SHERATON HOTEL:**

*(total travel time approx. 26 minutes)*

*Walk to Courthouse TRAX Station:*

*Head east on 500 S. (.22 miles), Turn left on Main Street (.02 miles)*

*Board GREEN LINE train (for approx. 8 minutes)*

*Transfer at Central Pointe Station*

*S-Line (for approx. 12 minutes)*

*Exit at Fairmont Station*

*Walk east on Sugarmont Drive to venue (about one block)*

# Workshops & Agenda

Friday, September 12, 2014

---

## Friday, September 12, 2014

---

- 7:00 am – 8:30 am**      **Continental Breakfast, Hallways**
- 7:30 am – 3:00 pm**      **Exhibits Open, Hallways**
- 7:00 am – 1:30 pm**      **Registration Desk Open, Main Lobby**
- 6:30 am – 7:15 am**      **Workout with Trista and Jillian Wasatch Room**  
*Exercise for all skill levels*

---

**ULCT Business Session**      **8:00 am – 11:00 am**

**ROOM:** *Canyons Ballroom*

**TITLE:** **Nominations, Resolutions & Legislative Preview**

**SPEAKERS:** ULCT First Vice President John Curtis  
ULCT Lobby Team

---

**11:10 am – 12:00 pm**      **CONCURRENT WORKSHOPS**

---

**Workshop 36**      **11:10 am – 12:00 pm**

**ROOM:** *Deer Valley*

**TITLE:** **“A Video is Worth A Thousand Words: A Million Cat Videos Can’t Be Wrong”**

**SPEAKERS:** Nicole Martin, Communications Director, Sandy City  
Corey Norman, Deputy Mayor, Provo City

**DESCRIPTION:** Did you know you can create a useful video with just an iPad or a smartphone? Whether you have a large marketing budget or are a one-person-shop, you can and should be incorporating video into your communication strategy. This Video 101 class will show how to set up a YouTube channel, highlight equipment needed at all budget levels (less than \$1,000 will work), provide a wealth of content ideas, highlight best practices for increasing viewers, outline resources for securing secondary video. We’ll even create a video during the 50 minute class to show how easily and quickly it can be done. Regardless of your current resources, attendees will step out of this class ready to say “Lights, Camera, Action!”

---

**Workshop 37**      **11:10 am – 12:00 pm**

**ROOM:** *Snowbird/Powder Mountain*

**TITLE:** **Creating a Farmers Market**

**SPEAKERS:** Maryann Alston, Wasatch Front Farmers Market  
Jack Wilber, 3 Squares Produce  
Alexis Waters, Sweet Janes Sea Salt Caramels

**DESCRIPTION:** A community farmers market can be a great benefit to your city or town. Not only will it allow growers to market tasty, fresh foods in a neighborhood

# Workshops & Agenda

Friday, September 12, 2014 continued

---

marketplace, it will become a destination spot for residents who want to gather. Learn the tools to create a farmers market and how it could be a great benefit to the economy, spirit, and well-being of your community.

---

## **Workshop 38** 11:10 am – 12:00 pm

**ROOM:** *Alta/Brighton*

**TITLE:** **Wellness**

**SPEAKERS:** Tim Butler, MS, MCHES, Wellness Program Management Consultant, SelectHealth/Intermountain Healthcare

**DESCRIPTION:** We'll discuss best practices for wellness programs, both in the workplace and in the community.

---

## **Workshop 39** 11:10 am – 12:00 pm

**SPONSORED WORKSHOP**

**ROOM:** *Solitude/Sundance*

**TITLE:** **The Invisible Recorder**

**SPEAKERS:** William Morris, Attorney, Municipal Code Online  
Justin Mayhew, Software Engineer, Municipal Code Online

**DESCRIPTION:** Almost all the work conducted by a city touches the recorder's desk. To publish that work, and then getting sensible citizens to find it, are among the most difficult challenges of a recorder. Are your efforts invisible? See how recorders are using MCO to publish and present ordinances, minutes and other books to their citizens.

---

## **Q&A Café** 11:10 am – 12:00 pm

**ROOM:** *Q&A Café*

**TITLE:** **Seeking Growth**

**SPEAKERS:** Carol Hunter, Gina Crezee, C Squared Strategies

**DESCRIPTION:** Join us for an informative discussion and learn new ideas about preparing for economic growth in your city or town.

---

## **Lunch** 12:00 pm – 1:45 pm

**ROOM:** *Canyons Ballroom*

**“Why I Like my Community”**

**Essay Contest Award Winners Video and Live Presentation**

*Essay contest sponsored by Energy Solutions and Zions Banks*

**SPEAKER:** **Mark Eaton “Know Your Job: Become an All-Star Team Member”**

*Sponsored by Select Health*

# Workshops & Agenda

Friday, September 12, 2014 continued

2:00 am – 2:50 pm

## CONCURRENT WORKSHOPS

---

### Workshop 40

2:00 pm – 2:50 pm

ROOM: *Deer Valley*

**TITLE: Preparing for Natural Disasters**

**PRESENTERS:** Matt Beaudry, Program Manager, *Be Ready Business*, Department of Public Safety Division of Emergency Management

Brent Maxfield, Structural Engineer, Structural Engineers Association of Utah

**DESCRIPTION:** In the event of a natural disaster, how effectively and efficiently would your community respond? We'll look at some of the things that cities, towns and businesses should do to become more resilient. We'll also present the Building Occupancy Resumption Program that became effective in Salt Lake City in March of 2014 allowing private business owners to preauthorize private inspectors to placard buildings following an earthquake rather than waiting for official city inspectors.

---

### Workshop 41

2:00 pm – 2:50 pm

ROOM: *Snowbird/Powder Mountain*

**TITLE: Connecting Your Community Through 2-1-1**

**SPEAKER:** Ken Kraudy, 2-1-1 Outreach and Disaster Coordinator, United Way

**DESCRIPTION:** Learn about a valuable resource to help meet the needs of your residents: 2-1-1. The service provides a single point of entry through which all Utahns can gain access to thousands of community and government agencies to meet their health and human services needs. It also connects volunteers with meaningful opportunities to serve their community. 2-1-1 can also be a resource to cities and towns experiencing a disaster, and requiring a method for informing residents about shelter locations, evacuation routes, road closures, school closures, and other timely information.

---

### Workshop 42

2:00 pm – 2:50 pm

ROOM: *Alta/Brighton*

**TITLE: Maximizing Your URS Retirement Readiness**

**SPEAKER:** Mike Wilson, Education & Marketing Representative, Utah Retirement Systems

**DESCRIPTION:** Your state pension plan is an incredibly rich retirement benefit. But will it be enough to support you throughout a potential retirement period of 20-30 years or more? Please come to this informative, educational workshop so you can understand how your pension works, and what you can be doing now beyond your pension to maximize your retirement benefits and retirement readiness.

# Workshops & Agenda

Friday, September 12, 2014 continued

---

## **Round Table Session 3:00 pm – 4:30 pm**

---

**ROOM:** *Canyons Ballroom*

### **ROUND TABLE DISCUSSIONS**

The purpose of the round table session is to allow attendees to learn a little about three subjects in a lively, interactive setting. Each round table presentation is designed to last 20 minutes. You've got 10 topics from which to choose with seating for 8-10 people at each table. The host will give a short presentation and then take your questions.

#### **TABLE TOPICS**

#### **TABLE 1: Brownfields—New Opportunities for Communities**

**HOSTS:** Bill Rees, Environmental Program Manager, VCP/Brownfields Section  
Joe Katz, Environmental Scientist Utah Department of Environmental Quality,  
Division of Environmental Response and Remediation

**DESCRIPTION:** The assessment and cleanup of Brownfields and other blighted properties that sit idled or underutilized, due to real or perceived environmental contamination, can clear the pathway for these properties to be redeveloped. Brownfields are located in almost every community and are often located in key economic development areas. Please join this table to learn about the tools and resources available to address these sites and how developing Brownfields can protect public health, enhance economic development opportunities and revitalize communities.

---

#### **TABLE 2: Alzheimers Association Community Resources for Residents and Employees**

**HOST:** Ronnie Daniel, Executive Director, Alzheimer's Association, Utah Chapter

**DESCRIPTION:** Learn about the resources available to residents of your city or town who are dealing with the affects and challenges of Alzheimers.

---

#### **TABLE 3: Policy Issues in Wildland Fire**

**HOSTS:** Matt Snider, Fire Management Officer, Division of Forestry,  
Fire and State Lands

Brian Cottam, Director, Division of Forestry, Fire and State Lands

Tracy Dunford, Deputy Director, Division of Forestry, Fire and State Lands

Jennifer Hansen, WUI Coordinator, Division of Forestry, Fire and State Lands

Nathan Barrons, CatFire Coordinator, Division of Forestry, Fire and State Lands

**DESCRIPTION:** Learn about proposed changes to policy regarding how municipalities handle wildfire suppression.

---

#### **TABLE 4: See What Heritage and Arts Can Do For Your Community—You'll Be Surprised!**

**HOSTS:** Jeri Openshaw, Program Specialist, Department of Heritage and Arts–  
State Library Division

Lisa Nelson–Blind and Disabled Program Manager

Geoffrey Fattah–Heritage and Arts Public Information Officer

# Workshops & Agenda

Friday, September 12, 2014 continued

---

**DESCRIPTION:** Free government services for your community? That's right! Come find out more at the Department Heritage and Arts roundtable.

Your community can get free services for the blind and disabled, easy and free access to eBooks and audio books, multicultural community assistance; arts and museum support, genealogy and historic preservation, bookmobile services, grant availability, volunteer opportunities, and that's just the beginning. The Department of Heritage and Arts (DHA) preserves and promotes heritage, arts community development, cultural resources, and understanding. Learn more about how DHA can help you and your community.

---

**TABLE 5: "Ask and Attorney UMAA"**

**HOST:** Rob Wall and friends

**DESCRIPTION:** This is your chance to get legal answers to all your municipal questions.

---

**TABLE 6: UMCA**

**HOST:** Annette Spendlove, North Ogden City Recorder

**DESCRIPTION:** A clearinghouse to find solutions for all concerns and challenges clerks and recorders face.

---

**TABLE 7: C-PACE**

**HOST:** Meghan Dutton, Esq., Program Manager, Utah Clean Energy

**DESCRIPTION:** Commercial Property-Assessed Clean Energy Financing (C-PACE): Local governments now have an opportunity to promote economic development and the growth of clean energy by making it easier for property owners to invest energy efficiency or renewable upgrades through C-PACE financing. It's an innovative financing mechanism that spurs the growth of clean, non-polluting energy. C-PACE financing allows businesses to get loans for building energy or water conservation improvements and pay it back through a voluntary property tax assessment. The annual utility bill savings from the improvements are greater than the annual payments, thus helping businesses reduce operating costs from day one.

---

**TABLE 8: Dealing with Animals in Your City or Town**

**HOST:** Gene Baierschmidt, Executive Director, Humane Society of Utah

**DESCRIPTION:** Learn how cities and towns can improve the problems that arise with animals... both stray and personally owned. Whether it's the issue of stray cats, irresponsible pet owners, or ways emergency crews can deal with unexpected encounters with threatening dogs, you'll receive help from the experts to help establish and refine your own city policies.

---

**TABLE 9: Annexation Dos and Don'ts**

**HOST:** Gary Crane, Layton City Attorney

**DESCRIPTION:** Learn when, why, and how cities should consider annexation.

---

# Workshops & Agenda

Friday, September 12, 2014 continued

---

## TABLE 10: Food Bank Resources

**HOST:** Ginette Bott, Director of Development, Utah Food Bank

**DESCRIPTION:** Find out how the Utah Food Bank is helping serve the needs of the underprivileged by distributing an average of 28 million meals annually to Utahns facing hunger statewide.

---

## TABLE 11: UCMA

**HOST:** City managers representing municipalities large, medium and small.

**DESCRIPTION:** Ask the city manager anything!

---

## Workshop 43 3:00 pm – 4:30 pm

---

**ROOM:** *Deer Valley*

**TITLE:** **How to Make Good Decisions**

**SPEAKER:** David Church

**DESCRIPTION:** Learn from ULCT Attorney David Church how to make decisions you won't be embarrassed of two minutes or two years later. This presentation will discuss the decision making processes which are legally, practically, and ethically required in local government. Examples of good and bad decisions will be discussed and questions will be answered about what should go into making decisions and how to get credit for a good decision and how to avoid the blame for a bad decision.

## Workshop 44/Mobile Tour (90 minutes) 3:00 pm – 4:30 pm

---

**ROOM:** *Orion (Rental bikes in Northstar: Green bikes in rack just south of Sheraton's main lobby)*

**TITLE:** **Cycling Tour: New, Safe Ways to Get Around**

**SPEAKER:** Becca Roof, Bicycle/Pedestrian Coordinator, Salt Lake City Corporation

**DESCRIPTION:** Meet with experts from Salt Lake City's Transportation Department and learn about the master plan to keep cyclists safe while giving them good, connected options to get around. Then get out on your own and see the implementation of systems to create safe cycling paths in the downtown area. Learn ideas you can incorporate in your city and town to encourage and promote active transportation.



## President's Reception 6:00 pm – 7:00 pm

---

*Gallivan Center*

## Buffet Dinner and Entertainment with Creedence Clearwater Revisited 7:00 pm – 9:00 pm

---

*Gallivan Center*

*Sponsored by Comcast and Republic*

# Workshop Speakers

**Neil Abercrombie**

Dir. of Government Relations  
Utah State University  
1455 Old Main Hill  
Logan, UT  
801-712-6555  
nnabercrombie@gmail.com

**James Alfandre**

Founder and Executive Director  
The Kentlands Initiative  
801-215-9193  
jamesalf@gmail.com

**MaryAnn Alston**

Wasatch Front Farmers Market  
PO Box 571205  
Murray, UT 84157  
801-792-1419  
maryann@wasatch  
frontfarmersmarket.org

**Chad Ambrose**

Manager,  
Rocky Mountain Power  
201 S Main St. #2300  
Salt Lake City, UT 84111  
Chad.ambrose  
@rockymountainpower.net  
888-221-7070

**Gene Baierschmidt**

Executive Director  
Humane Society of Utah  
4242 S 300 W  
Murray, UT 84107  
801-261-2919

**Jeffrey Barrett**

Assistant Director  
Governor's Office  
of Energy Development  
60 E South Temple St  
Salt Lake City, UT 84111  
jeffbarrett@utah.gov  
801-739-5191

**Nathan Barrons**

CatFire Coordinator  
Division of Forestry,  
Fire and State Lands  
1593 W North Temple  
Salt Lake City, UT 84116  
801-560-8134

**Matt Beaudry**

Program Manager  
*Be Ready Business*  
Div. of Emergency Management  
Department of Public Safety  
801-834-8942  
mbeaudry@utah.gov

**Susan Becker**

Vice President  
Zions Bank Public Finance  
One South Main Street  
18th Floor  
Salt Lake City, UT 84102  
801-844-8310  
susan.becker@zionsbank.com

**Jerry Benson**

C.O.O., Utah Transit Authority  
669 W 200 S  
Salt Lake City, UT 84101  
801-287-2318  
jbenson@rideuta.com

**Todd Beutler**

GM Cache Valley Transit  
754 W 600 N  
Logan, Utah 84321  
435-713-6968  
tbeutler@cvtdbus.org

**Ginette Bott**

Director of Development  
Utah Food Bank  
3150 S 900 W  
Salt Lake City, UT 84119  
801-978-2452  
ginetteB@utahfoodbank.org

**Kate Bowman**

Solar Project Coordinator  
Utah Clean Energy  
1014 Second Ave.  
Salt Lake City, UT 84103  
801-363-4046  
kate@utahcleanenergy.org

**Lesia Bridge**

Director of Real Estate  
Smith's Food & Drug Stores  
1550 S Redwood Road  
Salt Lake City, UT 84104  
801-973-1757  
lesia.bridge@sfdc.com

**Jon Bronson**

Managing Dir.  
of Public Finance  
Zions Bank  
One South Main Street  
18th Floor  
Salt Lake City, UT 84133  
801-844-7375  
jonathan.bronson  
@zionsbank.com

**Dianne Browning**

Professional Staff Member  
US Senate,  
Office of Orrin G. Hatch  
104 Hart Senate Building  
Washington, DC 20510  
202-224-5251  
dianne.browning  
@hatch.senate.gov

**Jason Burningham**

Principal  
Lewis Young Robertson  
& Burningham, Inc.  
41 N Rio Grande  
Salt Lake City, UT 84101  
801-596-0700  
Jason@lewisyoung.com

**Steven W. Burr**

Professor  
Institute for Outdoor  
Recreation and Tourism  
Utah State University  
435-797-7094  
Steve.burr@usu.edu

**Senta Byer**

Government Liaison and Special  
Projects Manager  
Trails Utah  
PO Box 58802  
Salt Lake City, UT 84158  
senta@trailsutah.org

**Heidi Cannella**

Communications Specialist  
Utah Food Bank  
3150 S 900 W  
Salt Lake City, UT 84119  
801-978-2452  
heidic@utahfoodbank.org

**Ric Cantrell**

Chief Deputy  
Utah State Senate  
320 State Capitol  
Salt Lake City, UT (ZIP?)  
801-538-1407  
rcantrell@utahsenate.org

**Jed Christenson**

UDAF Marketing Director  
350 N Redwood Road  
Salt Lake City, UT 84111

**David Church**

ULCT Attorney  
5995 S Redwood Rd  
Salt Lake City, UT 84123  
801-261-3407  
bclaw@xmission.com

# Workshop Speakers

**Kimball Clark**

Municipal Code Online  
855-686-4263 ext. 703  
kimball@  
municipalcodeonline.com

**Bill Cook**

Executive Director  
Ogden City Council  
2549 Washington Blvd.  
Ogden, UT 84401  
801-629-8153  
billcook  
@ci.ogden.ut.us

**Brandon Cooper**

Deputy Dir. Community  
and Economic Dev.  
Ogden City  
2549 Washington Blvd.  
Ogden, UT 84401  
801-629-8150  
brandoncooper  
@ogdencity.com

**Gary Crane**

437 N Wasatch Drive  
Layton, UT 84041  
gcrane@laytoncity.org

**Brian Cottom**

Director FFSL  
Division of Forestry, Fire  
and State Lands  
1593 W. North Temple  
Salt Lake City, UT 84116  
801-538-5504

**Rosemary Cundiff**

Records Analyst  
Utah State Archives  
346 S Rio Grande St.  
Salt Lake City, UT 84101  
801-531-3848  
rcundiff@utah.gov

**Cameron Cutler**

Public Works Director  
St. George  
175 E 200 N  
St. George, UT 84770  
435-627-4052  
cameron.cutler@sgcity.org

**Ronnie Daniel**

Executive Director  
Alzheimer's Association,  
Utah Chapter  
855 East 4800 South Suite 100  
Salt Lake City, UT 84107  
801-265-1944  
rdaniel@alz.org

**Cody Deeter**

Vice President  
Lewis Young Robertson  
& Burningham, Inc.  
410 N Rio Grande  
Salt Lake City, UT 84101  
801-596-0700  
cody@lewisyoung.com

**Matt Dias**

Park City Municipal Association  
Assistant City Manager  
445 Marsac Ave.  
Park City, UT 84060  
435-615-5000  
matt.dias@parkcity.org

**Cameron Diehl, Esq.**

Attorney  
ULCT  
50 S 600 E Suite 150  
Salt Lake City, UT 84102  
801-328-1601  
cdiehl@ulct.org

**Troy Duffin**

Executive Director  
Trails Utah  
PO Box 58802  
Salt Lake City, UT 84158  
troy@trailsutah.org

**Debbie Dujanovic**

Reporter, KSL-TV  
801-KSL-5500  
ddujanovic@ksl.com

**Tracy Dunford**

Deputy Director  
Division of Forestry, Fire  
and State Lands  
1593 W North Temple  
Salt Lake City, UT 84116  
801-538-5502

**Meghan Dutton, Esq.**

Program Manager  
Utah Clean Energy  
1014 E. Second Avenue  
Salt Lake City, UT 84105  
801-363-4046 ext 107  
meghan@utahcleanenergy.org

**Colleen Eggett**

Training Coordinator  
PIONEER-Utah's  
Online Library  
250 N 1950 W  
Salt Lake City, UT 84116  
801-715-6776  
ceggett@utah.gov

**Geoffrey Fattah**

Heritage and Arts Public  
Information Officer  
300 S Rio Grande St.  
Salt Lake City, UT 84101  
801-245-7205  
gfattah@utah.gov

**Wendy Fisher**

Executive Director  
Utah Open Lands  
Conservation Association  
2188 South Highland Drive, #203  
Salt Lake City, UT 84106  
801-463-6156  
wendy@utahopenlands.org

**Diane Foster**

Park City  
PO Box 1480  
Park City, UT 84060  
435-615-5000  
diane.foster@parkcity.org

**Neil Gardner**

Ogden City Council Member  
2549 Washington Blvd.,  
Suite 320  
Ogden, UT 84401  
801-629-8150

**Adrienne Gillespie, MS, MA**

Special Assistant to the  
President for Diversity  
Weber State University  
3910 West Campus Drive  
Dept. 2125  
Ogden, Utah 84408  
801-626-7243

**Joanne Glantz-Mahannah**

Education Manager  
Utah Risk Management  
Mutual Association  
502 E 770 N  
Orem, UT 84097  
801-319-2578  
joanne@urmma.org

**Rick Green**

Professor of Public  
Administration  
University of Utah  
260 S Central Campus Drive,  
OSH 214  
Salt Lake City, UT 84117  
801-581-6223  
rick.green@mpa.utah.edu

# Workshop Speakers

**Andrew Gruber**

Executive Director  
Wasatch Front  
Regional Council  
agruber@wfrco.org

**Cami Hamilton**

Analyst  
Lewis Young Robertson  
& Burningham, Inc.  
41 N Rio Grande  
Salt Lake City, UT 84101  
801-596-0700  
cami@lewisyoung.com

**Jennifer Hansen**

WUI Coordinator  
Division of Forestry,  
Fire and State Lands  
1593 W North Temple  
Salt Lake City, UT 84116  
801-631-9378

**Trista Harrison**

Personal Trainer  
trista\_kellie@yahoo.com

**Gary Hill**

Manager,  
Bountiful City  
ghill@bountifulutah.gov

**Jodi Hoffman**

Land Use Attorney, ULCT  
50 S 600 E Suite 150  
Salt Lake City, UT 84102  
435-901-0805  
JHoffman@ulct.org

**Cynthia Holz**

C-O-O  
Director of Community  
Learning Centers  
440 E 100 S  
Salt Lake City, UT 84111  
801-578-8345  
cynthia.talbotholz  
@slcschools.org

**Bobbie Ikegami**

Out of School Time Specialist/  
Community Impact  
254 S 600 E, Suite 200  
Salt Lake City, UT 84102  
801-359-2722  
bobbie@utahafterschool.org

**Corper James**

Mabey Wright & James, PLLC  
175 South Main St. Suite 1330  
Salt Lake City, UT 84111  
801-359-3663  
cjames@mwjlaw.com

**John Jansen**

AICP  
Planning Solutions  
2643 E 3120 S  
Salt Lake City, UT 84109  
801-232-3778  
j\_jansen@comcast.net

**Randy P. Judd**

Area Representative  
Firehouse Subs  
1008 E Ft. Union Blvd  
Midvale, UT 84047  
801-201-5811  
rjudd@firehousesubs.com

**Joe Katz**

Environmental Scientist  
Utah Department of  
Environmental Quality  
195 North 1950 West  
Salt Lake City, UT 84116  
801-536-4104

**Ted Knowlton**

Deputy Director  
Wasatch Front  
Regional Council  
295 N Jimmy Doolittle Road  
Salt Lake City, UT 84116  
801-363-4250 ext. 1201

**Ken Kraudy**

2-1-1 Outreach Coordinator  
United Way  
257 E. 200 S. Suite 300  
Salt Lake City, UT 84111  
801-746-2588  
ken@uw.org

**Randy Larsen**

Partner  
Ballard Spahr, LLP  
201 S Main Street  
Salt Lake City, UT 84111  
801-531-3079  
larsen@ballardspahr.com

**Laura Lewis**

Principal  
Lewis Young Robertson &  
Burningham  
41 N Rio Grande, Suite 101  
Salt Lake City, UT 84101  
801-596-0700  
laura@lewisyoung.com

**Luis Lopez**

Program Administrator  
Weber State University  
Community Education Center  
2955 Harrison Blvd., Suite 102  
Ogden, UT 84403  
801-626-7872  
luislopez@weber.edu

**Britton Lund**

Bookmobile Program Supervisor  
Department of Heritage and  
Arts-State Library Division  
250 N 1950 W  
Salt Lake City, UT 84116  
801-715-6733  
bmlund@utah.gov

**Nicole Martin**

Communications Director  
Sandy City  
10000 Centennial Parkway  
Salt Lake City, UT 84070  
801-568-4670  
nmartin@sandy.utah.gov

**Brent Maxfield**

Structural Engineer  
Structural Engineers  
Association of Utah  
50 East North Temple  
Salt Lake City, UT 84150  
801-240-1529  
MaxfieldBA@ldschurch.org

**Justin Mayhew**

Software Programmer  
Municipal Code Online  
855-686-4263  
justin@  
municipalcodeonline.com  
municipalcodeonline.com

**Ben McAdams**

Salt Lake County Mayor  
2001 S State Street  
Salt Lake City, UT 84114  
385-468-7025

**Matt Millis**

Vice President  
Zions Bank Public Finance  
One South Main Street  
18th Floor  
Salt Lake City, UT 84102  
801-844-8397  
Matt.millis@zionsbank.com

# Workshop Speakers

**James Morales**

Vice President for  
Student Services  
Utah State University  
0175 Old Main Hill  
Logan, UT 84321  
435-797-1712  
james.morales@usu.edu

**Mark Morris**

VODA Landscape + Planning  
307 W 200 S #4004  
Salt Lake City, UT 84101  
801-520-5382  
mark@vodapl.com

**William Morris**

Attorney  
Municipal Code Online  
855-686-4263  
bill@municipalcodeonline.com  
municipalcodeonline.com

**Lisa Nelson**

Blind and Disabled Program  
Manager  
250 N 1950 W  
Salt Lake City, UT 84116  
801-715-6720  
lfnelson@utah.gov

**Corey Norman**

Deputy Mayor  
Provo City  
351 W Center St.  
Provo, UT 84603  
801-852-6100  
cnorman@provo.utah.gov

**Jeri Openshaw**

Program Specialist  
Department of Heritage and  
Arts–State Library Division  
250 N 1950 W, Ste. A  
Salt Lake City, UT 84116  
801-715-6737  
jerio@utah.gov

**Steve Ott**

Professor  
MPA Program,  
Dept. of Political Science,  
University of Utah  
260 S Central Campus Drive,  
Rm 214  
Salt Lake City, UT 84112

801-585-7406  
jsott@coppa.utah.edu

**Lorianne Ouder Kirk**

Records Analyst  
Manager-Training  
Utah State Archives  
346 S Rio Grande  
Salt Lake City, UT 84101  
801-531-3860  
louderkirk@utah.gov

**Lynn Pace**

Holladay City  
Council Member  
Deputy City Attorney  
Salt Lake City Corp.  
451 S State Street  
Salt Lake City, UT 84111  
801-535-7788  
lynn.pace@slcgov.com

**Phil Patlan**

Washington Speakers Bureau  
1663 Prince Street  
Alexandria, VA 22314  
703-879-9550  
PhilipP@  
washingtonspeakers.com

**Bradley Patterson**

Partner  
Ballard Spahr  
201 Main Street Suite 800  
Salt Lake City, UT 84111  
801-517-6825  
patterson@ballardspahr.com

**Julie Dabling-Peck**

Program Manager  
SL County Urban Farming  
20001 S State Suite S-4800  
Salt Lake City, UT 84190  
385-468-1811  
JPeck-Dabling@slco.org

**Meridith Perkins**

Urban & Community  
Forestry Coordinator  
Utah Division of Forestry,  
Fire & State Lands  
1594 West North Temple  
Salt Lake City, UT 84116  
801-538-5505  
meridithperkins@utah.gov

**Kelly Pfost**

Senior Analyst  
Lewis Young Robertson  
& Burningham, Inc.  
41 N Rio Grande  
Salt Lake City, UT 84101  
801-596-0700  
Kelly@lewisyoung.com

**Fred Philpot**

Senior Analyst  
Lewis Young Robertson  
& Burningham, Inc.  
41 N Rio Grande  
Salt Lake City, UT 84101  
801-596-0700  
fred@lewisyoung.com

**Jaime Pitts**

Place to Place Massage  
801-372-5315  
jpitts@placetoplace.com

**Connie Podesta**

Connie Podesta Presents, LLC  
3308 Preston Road, Suite 350-119  
Plano, TX 75093  
972-596-5501  
Teresa@conniepodesta.com

**Brian Preece**

Dir. of City Commerce,  
South Jordan  
1600 W Towne Center Dr  
South Jordan, UT 84095  
801-253-5203 ext. 1287  
bpreece@sjc.utah.gov

**Lynette Rasmussen**

Executive Director  
Utah Afterschool Network  
254 S 600 E, Suite 200  
Salt Lake City, UT 84102  
801-359-2722

**Bill Rees**

Manager  
VCP/Brownfields Section  
Division of Environmental  
Response and Remediation  
195 N 1950 W  
Salt Lake City, UT 84116  
801-536-4167  
brees@utah.gov

**Eric Richards**

Communications and Marketing  
Coordinator  
Sandy City  
10000 Centennial Parkway  
Sandy, UT 84070  
801-568-6072  
erichards@sandy.utah.gov

# Workshop Speakers

**Christine Richman**

Project Manager  
GSBS Architects  
375 W 200 S  
Salt Lake City, UT 84101  
801-521-8600  
ccrichman@gmail.com

**Becka Roofl**

Bicycle/Pedestrian Coordinator  
Salt Lake City Corp.  
451 S State St.  
Salt Lake City, UT 84111  
801-535-6630  
Becka.Roofl@slcgov.com

**Meg Ryan**

ULCT Land Use Analyst  
50 S 600 E, Suite 150  
Salt Lake City, UT 84102  
801-328-1601  
mryan@ulct.org

**David Salazar**

HR Compensation  
Program Manager  
Salt Lake City Corporation-  
Human Resources  
451 S State Street  
Salt Lake City, UT 84114  
801-535-7906  
David.Salazar@slcgov.com

**Rebecca Sanchez**

Director, Salt Lake County  
Mayor's  
Office of Diversity Affairs  
Salt Lake County  
2001 S State, N-2100  
Salt Lake City, UT 84114  
801- 468-3097  
rlsanchez@slco.org

**Randy Simmons**

Professor of Political Economy  
Utah State  
694 S 300 E  
Providence, UT 84332  
435-881-0111  
randy.simmons@usu.edu

**Jillian Simpson**

Yoga Instructor  
jillian.c.simpson@gmail.com

**Rob Simmons**

Energy Policy and Law  
Manager  
Governor's Office  
of Energy Development  
801-657-2867  
rsimmons@utah.gov

**Matthew Snider**

State Fire Management Officer  
Utah Division of Forestry,  
Fire & State Lands  
1593 W North Temple  
Salt Lake City, UT 84116  
801-538-5389  
mattsnider@utah.gov

**Rep. V. Lowry Snow**

912 W 1600 S Suite B-200  
St. George, UT 84770  
vlsnow@le.utah.gov

**Annette Spendlove**

North Ogden City Recorder/  
HR Director  
505 E.2600 .  
North Ogden, UT 84414  
801-737-9830  
aspend@nogden.org

**Tesia Stanley**

Ballard Spahr  
201 Main Street Suite 800  
Salt Lake City, UT 84111  
stanleyt@ballardspahr.com

**Cynthia Stewart**

Community Relations Director  
International Conference of  
Shopping Centers, Inc.  
555 12th St. Suite 660  
Washington, DC 20004

**Tim Sullivan**

AICP, InterPlan  
7719 S Main  
Midvale, UT 84047  
801-307-3400  
sullivan@interplanco.com

**Keri Taddie**

Community Learning Center  
Coordinator  
Glendale Middle School  
1388 South Navajo  
Salt Lake City, UT 84104  
801-974-1902  
keri.taddie@slcschools.org

**Shawn Teigen**

Research Analyst  
Utah Foundation  
10 W Broadway, Suite 307  
Salt Lake City, UT 84101  
801-355-1400 ex. 3  
shawn@utahfoundation.org

**Stuart Thain**

Senior VP/Owner/Retail  
Specialist  
Coldwell Banker Commercial  
6550 S Millrock Drive, Suite 200  
Salt Lake City, UT 84121  
801-947-8300  
stuart.thain@coldwelllutah.com

**Mark Thomas**

Chief Deputy/Dir. of Elections  
Office of the Lieutenant Governor  
Utah State Capitol, Suite 220  
Salt Lake City, UT 84104  
801-538-1041  
mjthomas@utah.gov

**Tim Tingey**

Director of Administrative  
& Development Services  
5025 S State Street #11  
Murray, UT 84107  
801-264-2680  
ttingey@murray.utah.gov

**Derek Todd**

City Administrator  
City of Lehi  
153 North 100 East  
Lehi, UT 84043  
801-768-7100

**Blake Wade**

Partner  
Ballard Spahr, LLP  
201 S Main Street  
Salt Lake City, UT 84111  
801-531-3031

**Robert Wall**

Attorney  
City of South Jordan  
1600 W Towne Center Drive  
South Jordan, UT 84095  
801-254-3742  
rwall@sjc.utah.gov

# Workshop Speakers

**Jonathan Ward**

Vice President  
Zions Bank Public Finance  
One South Main Street  
18th Floor  
Salt Lake City, UT 84102  
801-844-7379  
Jonathan.ward@zionsbank.com

**Tamara Watson**

Communications Specialist  
Utah's Own  
350 S Redwood Road  
Salt Lake City, UT 84114  
801-538-4913  
tamrawatson@utah.gov

**Alan Westenskow**

Vice President  
Zions Bank Public Finance  
One South Main Street  
18th Floor  
Salt Lake City, UT 84102  
801-953-9539  
Alan.Westenskow@  
zionsbank.com

**Wade Williams**

Senior Partner  
Boyer Company  
90 S 400 W, Suite 200  
Salt Lake City, UT 84101  
801-521-4781  
wwilliams@boyercompany.com

**Michael Wilson**

Education &  
Marketing Representative  
URS  
560 E 200 S  
Salt Lake City, UT 84102  
801-366-7491  
Michael.Wilson@urs.org

**Seth Winterton**

Program Manager  
Utah's Own  
350 N Redwood Road  
Salt Lake City, UT 84114  
801-538-7141  
sethwinterton@utah.gov

# 2014 Exhibitors

## **Ballard Spahr**

201 S Main Street, Suite 800  
Salt Lake City, UT 84111  
801-531-3065  
lufkinr@ballardspahr.com

## **Caselle**

1656 S East Bay Blvd. #100  
Provo, UT 84606  
801-228-9851  
alg@caselle.com

## **CenturyLink**

250 Bell Plaza  
Salt Lake City, UT 84111  
801-237-3101  
georganneweidenbach@  
centurylink.com

## **Chapman & Cutler, LLP**

201 S Main Street,  
Suite 2000  
Salt Lake City, UT 84111  
801-536-1467  
orullian@chapman.com

## **Civicplus**

317 Houston, Suite E  
Manhattan, KS 66502  
888-228-2233  
spicer@civicplus.com

## **Cloudspeaker**

180 N University Ave.,  
Suite 500  
Provo, UT 84601  
801-373-9669  
jared.skilton  
@cloudspeaker.com

## **Comcast**

9602 S 300 W  
Sandy, UT 84070  
801-401-3257  
scott\_dansie  
@cable.comcast.com

## **Concrete Stabilization Technologies, Inc.**

2070 Redwood Road, Suite 55  
Salt Lake City, UT 84116  
801-521-4432  
dwarner@ctstabilization.com

## **Creamer & Noble**

35 S 400 W, Suite 200  
St. George, UT 84770  
435-673-8484

## **Dynatronics**

7030 Park Center Drive  
Salt Lake City, UT 84121  
800-874-6251  
info@dynatron.com

## **Economic Development Corporation of Utah**

201 S Main St., Suite 2150  
Salt Lake City, UT 84111  
801-328-8824  
kbrown@edcutah.org

## **Executech**

10813 Riverfront Parkway,  
Suite 410  
South Jordan, UT 84095  
801-253-4541  
lex@executech.com

## **Garrett and Company Inc.**

PO Box 57426  
Murray, UT 84157  
801-263-1254

## **GENCOMM**

12393 S Gateway Park Place,  
#400  
Draper, UT 84020  
801-971-8936  
mkirby@gencomminc.com

## **George K Baum**

15 W South Temple  
Suite 1090  
Salt Lake City, UT 84101  
801-538-0351  
thornblad@gkbaum.com

## **Gold Cross Ambulance**

1717 S Redwood Road  
Salt Lake City, UT 84104  
801-975-4104  
jkern  
@goldcrossambulance.com

## **Governor's Office of Economic Development**

60 E South Temple, 3rd Floor  
Salt Lake City, UT 84111  
801-538-8742  
amieparker@utah.gov

## **Jones & DeMille Engineering**

1535 S 100 W  
Richfield, UT 84701  
435-896-8266  
tristan@jonesanddemille.com

## **JRCA Architects**

577 S 200 E  
Salt Lake City, UT 84111  
801-533-2100  
jchild@jrcaesign.com

## **J-U-B Engineers**

1047 S 100 W, #180  
Logan, UT 84321  
435-713-9514  
zpm@jub.com

## **Layton Construction**

9090 S Sandy Parkway  
Sandy, UT 84070  
801-568-9090  
arindlisbacher@  
laytoncompanies.com

## **Lewis Young Robertson & Burningham**

41 N Rio Grande St, Suite 101  
Salt Lake City, UT 84101  
801-596-0700  
lisa@lewisyoung.com

## **McKinstry**

1951 Terrace Drive  
Sandy, UT 84093  
435-632-8433  
lina@mckinstry.com

## **MGB+A, Inc.**

1145 W 200 S  
Salt Lake City, UT 84101  
801-364-9696  
jayb@grasslgroup.com

## **Modern Display**

424 S 700 E  
Salt Lake City, UT 84102  
801-831-7107  
hwilson@moderndisplay.com

## **Mountainland Supply**

1505 W 130 S  
Salt Lake City, UT 84059  
800-666-5434  
tbrandt@mgncom.net

**Municipal Code Online**

1342 W 200 S, #105  
Salt Lake City, UT 84101  
800-MUNI-CODE

**Mvi**

14578 Highland Drive  
Suite A150  
Salt Lake City, UT 84117  
801-277-6686  
dougs@mviusa.com

**Olympus Insurance**

220 E Morris Ave., Suite 340  
Salt Lake City, UT 84115  
801-486-1146  
brianc@olyins.com

**PEHP**

560 E 200 S  
Salt Lake City, UT 84102  
801-366-7796  
brian.alm@PEHP.org

**Professional Education/  
Master of Public  
Administration  
University of Utah**

1901 E South Campus Drive,  
#2177  
Salt Lake City, UT 84105  
801-587-8250  
sgabriel@aoce.utah.cu

**Republic Services**

675 S Gladiola  
Salt Lake City, UT 84104  
801-680-6583  
adailey@republicservices.com

**Rocky Mountain Recycling**

2950 W 900 S  
Salt Lake City, UT 84017  
801-864-2643  
speppler@rockymountain  
recycling.com

**Rural Water**

**Association of Utah**  
76 Red Pine Drive  
Alpine, UT 84004  
801-756-5123

**Salt Lake County/Wasatch  
Front Regional Council**

2001 S State Street  
N2100  
Salt Lake City, UT 84114-4575  
385-468-7032  
cjchristensen@slco.org

**Security Lines, US**

14431 Ventura Blvd., #575  
Sherman Oaks, CA 91423  
818-906-1212  
marcel@securityline.us

**Select Health**

5381 Green Street  
Murray, UT 84123  
801-442-5000  
eliana.white@selecthealth.org

**Southern Utah University  
MPA Program**

351 W University Blvd.  
Cedar City, UT 84720  
435-865-8602  
funderburk@suu.edu

**Sunrise Engineering**

25 E 500 N  
Fillmore, UT 84631  
435-743-6151  
bashton@sunrise-eng.com

**Toter**

841 Meacham Road  
Statesville, NC 20677  
704-872-8171  
djohnson@wastequip.com

**United Way 2-1-1**

257 E 200 S  
Salt Lake City, UT 08411  
801-746-2588  
ken@uw.org

**Utah Associated Municipal  
Power Systems**

155 N 400 W, #480  
Salt Lake City, UT 84103  
801-566-3938  
jackie@uamps.com

**Utah Local Technical  
Assistance Program  
(LTAP)**

4111 Old Main Hill  
Logan, UT 84322-4111  
435-797-2931  
pamela.pyle@usu.edu

**Utah Risk Management  
Mutual Association**

502 E 770 N  
Orem, UT 84097  
801-225-6692  
kathyk@urmma.org

**Utah State  
Retirement Systems**

560 E 200 S  
Salt Lake City, UT 84102  
80-366-7491  
michael.wilson@urs.org

**Waste Management  
of Utah**

8652 S 4000 W  
West Jordan, UT 84088  
801-280-8200  
lallen8@wm.com

**Wazitech**

5263 S Commerce Drive,  
Suite 100  
Murray, UT 84107  
801-839-3035  
ed.holt@wazitech.com

**Zions Bank**

One South Main Street  
Salt Lake City, UT 84133  
801-844-7175  
ross.romero@zionsbank.com

**Zions Bank Public Finance**

One South Main Street,  
18th Floor  
Salt Lake City, UT 84133  
801-844-7375  
Jonathan.Bronson@zions  
bank.com

# Past Presidents

1907	<b>E. W. Robinson</b>	LOGAN CITY	1968	<b>Paul T. Fordham</b>	PLEASANT GROVE CITY
1909	<b>J. H. Frisby</b>	PROVO CITY	1969	<b>Fred J. Montmorency</b>	SOUTH OGDEN CITY
1910	<b>W. D. Kuhre</b>	SANDY CITY	1970	<b>Richard A. Chambers</b>	LOGAN CITY
1911	<b>H. H. Jorgensen</b>	SALINA CITY	1971	<b>Timothy Moran</b>	SPANISH FORK CITY
1913	<b>G. W. Lindquist</b>	LOGAN CITY	1972	<b>E. J. "Jake" Garn</b>	SALT LAKE CITY
1914	<b>J. B. Jacobson</b>	MANTI CITY	1973	<b>Loren A. Whetten</b>	CEDAR CITY
1915	<b>C. F. Decker</b>	PROVO CITY	1974	<b>Morris F. Swapp</b>	BOUNTIFUL CITY
1917	<b>James Larsen</b>	LOGAN CITY	1975	<b>Karl O. MacFarlane</b>	OGDEN CITY
1921	<b>J. Ray Ward</b>	OGDEN CITY	1976	<b>Jennings J. Phillips, Jr.</b>	SALT LAKE CITY
1923	<b>John Barnes</b>	KAYSVILLE CITY	1977	<b>Vaughn C. Soffe</b>	MURRAY CITY
1924	<b>Robert H. Hinckley</b>	MT. PLEASANT CITY	1978	<b>JoAnn K. Brown</b>	LEHI CITY
1925	<b>C. Clarence Neslen</b>	SALT LAKE CITY	1979	<b>Walter T. Axelgard</b>	PRICE CITY
1927	<b>John G. M. Barnes</b>	KAYSVILLE CITY	1980	<b>William H. Levitt</b>	TOWN OF ALTA
1929	<b>John E. Booth</b>	SPANISH FORK CITY	1981	<b>Glenn J. Mecham</b>	OGDEN CITY
1931	<b>W. F. Olsen</b>	PRICE CITY	1982	<b>Dr. Peter C. Knudson</b>	BRIGHTON CITY
1932	<b>Fred Williams</b>	OGDEN CITY	1983	<b>James E. Ferguson</b>	PROVO CITY
1934	<b>W. L. Warner</b>	RICHFIELD CITY	1984	<b>James W. Davis</b>	CITY OF SOUTH SALT LAKE
1936	<b>Harman W. Perry</b>	OGDEN CITY	1985	<b>Rex Emenegger</b>	TOWN OF BRIAN HEAD
1937	<b>Charles R. Hunter</b>	CEDAR CITY	1985	<b>Norman R. Sant</b>	SUNSET CITY
1938	<b>E. B. Erwin</b>	SALT LAKE CITY	1986	<b>Robert H. DeBoer</b>	OGDEN CITY
1939	<b>J. Bracken Lee</b>	PRICE CITY	1987	<b>Karl Brooks</b>	CITY OF ST. GEORGE
1940	<b>Mark Anderson</b>	PROVO CITY	1988	<b>Palmer DePaulis</b>	SALT LAKE CITY
1941	<b>John B. Matheson</b>	SALT LAKE CITY	1989	<b>Carole I. Scott</b>	TOWN OF MANILA
1942	<b>Vern B. Muir</b>	LOGAN CITY	1990	<b>Tom Stocks</b>	CITY OF MOAB
1943	<b>George H. Harrison</b>	ROOSEVELT CITY	1991	<b>Tom Godfrey</b>	SALT LAKE CITY
1944	<b>D. C. Watson</b>	CITY OF ST. GEORGE	1992	<b>Joseph A. Jenkins</b>	PROVO CITY
1945	<b>Fred Tedesco</b>	SALT LAKE CITY	1993	<b>Robert Warnick</b>	EPHRAIM CITY
1946	<b>Earl J. Glade</b>	SALT LAKE CITY	1994	<b>Bruce A. Dursteler</b>	NORTH OGDEN CITY
1947	<b>B. H. Stringham</b>	VERNAL CITY	1994	<b>Daniel D. McArthur</b>	CITY OF ST. GEORGE
1948	<b>J. W. Gillman</b>	OREM CITY	1995	<b>Wayne M. Saltzgeber</b>	WOODS CROSS CITY
1949	<b>Curtis L. Miner</b>	LOGAN CITY	1996	<b>Bradley A. Olch</b>	PARK CITY
1950	<b>L. C. Romney</b>	SALT LAKE CITY	1997	<b>JoAnn B. Seghini</b>	MIDVALE CITY
1951	<b>Dr. P. L. Jones</b>	NEPHI CITY	1998	<b>Gordon Miller</b>	SMITHFIELD CITY
1952	<b>Lorenzo J. Bott</b>	BRIGHTON CITY	1999	<b>John Cushing</b>	BOUNTIFUL CITY
1953	<b>C. W. Love</b>	PROVO CITY	2000	<b>Tom Dolan</b>	SANDY CITY
1954	<b>James N. Stacey</b>	RICHFIELD CITY	2001	<b>Judy Bell</b>	OREM CITY
1955	<b>Joe L. Christensen</b>	SALT LAKE CITY	2002	<b>George Garwood, Jr.</b>	SOUTH OGDEN CITY
1956	<b>William J. Owen</b>	LOGAN CITY	2003	<b>Joe Piccolo</b>	PRICE CITY
1957	<b>William G. Bruhn</b>	PANGUITCH CITY	2004	<b>Larry Ellertson</b>	LINDON CITY
1958	<b>Raymond S. Wright</b>	OGDEN CITY	2005	<b>Janice Auger</b>	TAYLORSVILLE CITY
1959	<b>Grant M. Burbidge</b>	SALT LAKE CITY	2006	<b>J. Stephen Curtis</b>	LAYTON CITY
1960	<b>Arnold E. Anderson</b>	CEDAR CITY	2007	<b>Lewis Billings</b>	PROVO CITY
1961	<b>Ros H. Plant</b>	RICHMOND CITY	2008	<b>Joe Johnson</b>	BOUNTIFUL CITY
1962	<b>William J. Welsh, Jr.</b>	PRICE CITY	2009	<b>Jill Remington Love</b>	SALT LAKE CITY
1963	<b>Conrad B. Harrison</b>	SALT LAKE CITY	2010	<b>Steve Fairbanks</b>	SANDY CITY
1964	<b>William A. Barlocker</b>	CITY OF ST. GEORGE	2011	<b>Mike Winder</b>	WEST VALLEY
1965	<b>Verl G. Dixon</b>	PROVO CITY	2012	<b>Scott Harbertson</b>	FARMINGTON
1966	<b>Dr. Dan Q. Price</b>	VERNAL CITY	2013	<b>Carlton Christensen</b>	SALT LAKE CITY
1967	<b>George B. Catmull</b>	SALT LAKE CITY			

# Auxillary Past Presidents

1931	<b>Mrs. Mary F. Smith</b>	PROVO CITY
1932	<b>Mrs. Mary F. Smith</b>	PROVO CITY
1933	<b>Mrs. Fred Williams</b>	OGDEN CITY
1935	<b>Mrs. W. I. Warner</b>	RICHFIELD CITY
1936	<b>Mrs. Heber C. Maughan</b>	LOGAN CITY
1937	<b>Mrs. Charles R. Hunter</b>	CEDAR CITY
1938	<b>Mrs. Oliver Nilson</b>	SMITHFIELD CITY
1939	<b>Mrs. J. Bracken Lee</b>	PRICE CITY
1940	<b>Mrs. Roxie Romney</b>	CITY OF ST. GEORGE
1941	<b>Mrs. Mark Anderson</b>	PROVO CITY
1942	<b>Mrs. F. Wallace Walton</b>	CENTERVILLE CITY
1943	<b>Mrs. Nick Bernardi</b>	PRICE CITY
1944	<b>Mrs. E. T. Saunders</b>	OGDEN CITY
1945	<b>Mrs. Fred Tedesco</b>	SALT LAKE CITY
1946	<b>Mrs. J. S. Howells</b>	PARADISE TOWN
1947	<b>Mrs. Orion Eskelsen</b>	BRIGHAM CITY
1948	<b>Mrs. Eric Snow</b>	CITY OF ST. GEORGE
1949	<b>Mrs. Curtis L. Miner</b>	LOGAN CITY
1950	<b>Mrs. Preston L. Jones</b>	NEPHI CITY
1951	<b>Mrs. Earl J. Glade</b>	SALT LAKE CITY
1952	<b>Mrs. Lorenzo J. Bott</b>	BRIGHAM CITY
1953	<b>Mrs. Alton P. Rose</b>	FARMINGTON CITY
1954	<b>Mrs. James N. Stacey</b>	RICHFIELD CITY
1955	<b>Mrs. H. W. Stevens</b>	LEWISTON CITY
1956	<b>Mrs. Grant M. (Ester) Burbidge</b>	SALT LAKE CITY
1957	<b>Mrs. Ralph (Marcel) Siddoway</b>	VERNAL CITY
1958	<b>Mrs. Joe L. (Sue) Christensen</b>	SALT LAKE CITY
1959	<b>Mrs. Raymond S. Wright</b>	OGDEN CITY
1960	<b>Mrs. Arnold E. Anderson</b>	CEDAR CITY
1961	<b>Mrs. Burton H. Adams</b>	PLEASANT GROVE CITY
1962	<b>Mrs. Ross H. (Favell) Plant</b>	RICHMOND TOWN
1963	<b>Mrs. Richard S. Lewis</b>	LEWISTON CITY
1964	<b>Mrs. Violet Carr</b>	CENTERVILLE CITY
1965	<b>Mrs. Clara Price</b>	VERNAL CITY
1966	<b>Mrs. Guy (Fern) Baker</b>	RICHFIELD CITY
1967	<b>Mrs. Ruth B. Harrison</b>	SALT LAKE CITY
1968	<b>Mrs. John L. (Nada) Nicholas</b>	SUNSET CITY
1969	<b>Mrs. Jeanette Welsh</b>	PRICE CITY
1970	<b>Mrs. Vahl Ware</b>	MONROE CITY
1971	<b>Mrs. Florence Catmull</b>	SALT LAKE CITY
1972	<b>Mrs. Evelyn H. Ellis</b>	RIVER HEIGHTS CITY
1973	<b>Mrs. William A. Mundy, Jr.</b>	FILLMORE CITY
1974	<b>Mrs. Ray Murdock</b>	PROVO CITY
1975	<b>Mrs. Stephen A. Cazier</b>	BRIGHAM CITY
1976	<b>Mrs. LaVeve Whetten</b>	CEDAR CITY
1977	<b>Mrs. Karl O. MacFarlane</b>	OGDEN CITY
1978	<b>Mrs. Barnard (Jackie) White</b>	PARADISE TOWN
1979	<b>Mrs. Malcolm H. Beck</b>	AMERICAN FORK CITY
1980	<b>Mrs. Kent (Billie) Hiatt</b>	HEBER CITY
1981	<b>Mrs. Kendrick Howard</b>	RICHFIELD CITY
1982	<b>Mrs. Joan A. Lee</b>	PANGUITCH CITY
1983	<b>Mrs. Mae Mecham</b>	OGDEN CITY
1984	<b>Mrs. Lee Cottrell</b>	OGDEN CITY
1985	<b>Mrs. Ruth B. Kjar</b>	MANTI CITY
1986	<b>Mrs. Frances Burtenshaw</b>	LOGAN CITY
1987	<b>Mrs. Nina Lee Darley</b>	HYRUM CITY
1988	<b>Mrs. Susan Davis</b>	CITY OF SOUTH SALT LAKE
1989	<b>Mrs. Helen Linford</b>	CEDAR CITY
1990	<b>Mrs. Helen Chambers</b>	SMITHFIELD CITY
1991	<b>Mrs. Gay Stocks</b>	CITY OF MOAB
1992	<b>Mrs. Carol Warnick</b>	EPHRAIM CITY
1993	<b>Mrs. Anita Childs</b>	SUNSET CITY
1994	<b>Mrs. Carolyn Smith</b>	TOWN OF AMALGA
1995	<b>Mrs. Jaslene Williams</b>	PRICE CITY
1996	<b>Mrs. Bonnie Bezzant</b>	MIDWAY CITY
1997	<b>Mrs. Mila Roper</b>	FERRON CITY
1998	<b>Mrs. Luana Merrill</b>	RICHMOND CITY
1999	<b>Mrs. Joan Haycock</b>	HYRUM CITY
2000	<b>Mrs. Vellys Nelson</b>	NIBLEY CITY
2001	<b>Mrs. Kay Moser</b>	CITY OF NORTH LOGAN
2002	<b>Mrs. Ora Clayton</b>	SUNSET CITY
2003	<b>Mrs. Maurine Trussel</b>	SUNSET CITY
2004	<b>Mrs. Kathy Mashburn</b>	VERNAL CITY
2005	<b>Mrs. Diane Heap</b>	SPANISH FORK CITY
2006	<b>Mrs. Paulete Adams</b>	HEBER CITY
2007	<b>Mrs. Sharon Muirbrook</b>	NORTH OGDEN CITY
2008	<b>Mrs. Karen Andrews</b>	SUNNYSIDE CITY
2009	<b>Mrs. Alice Heaton</b>	WASHINGTON CITY
2010	<b>Mrs. Sarah Larsen</b>	NIBLEY CITY
2011	<b>Marilyn Harris</b>	NORTH OGDEN CITY
2012	<b>Sherry Poll</b>	SOUTH WEBER CITY
2013	<b>Kathy Brady</b>	GREEN RIVER

# CONNECT **ULCT** *with*



Find Us on Facebook



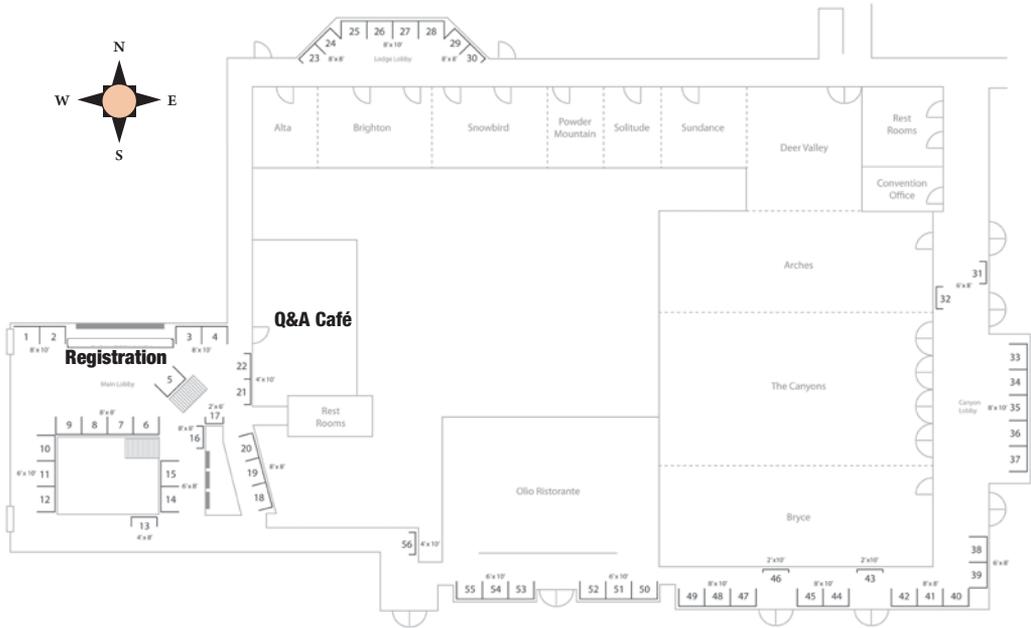
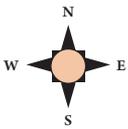
Follow Us on Twitter

You **Tube**

Watch Us on YouTube



# Sheraton City Centre





## Utah League of Cities and Towns

50 South 600 East, Suite 150

Salt Lake City, Utah 84102

### ULCT Officers

#### PRESIDENT

Caitlin Gochmour, Council Member, Ogden City

#### FIRST VICE PRESIDENT

John Curtis, Mayor, Provo

#### SECOND VICE PRESIDENT

Lynn Pace, Council Member, Holladay

#### TREASURER

JoAnn B. Seghini, Mayor, Midvale City

#### PAST PRESIDENT

Steve Fairbanks, Council Member, Sandy

### ULCT Ex-Officio Members

Kenneth Bullock, Executive Director, Utah League of Cities and Towns

Seth Perrins, Spanish Fork  
President, Utah City Management Assoc.

Annette Spendlove, North Ogden  
President, Utah Municipal Clerks Assoc.

### ULCT Board of Directors

Tyler Alder, Council Member, Ephraim  
Len Arave, Mayor, North Salt Lake

Andy Beerman, Council Member, Park City  
Margaret Black, Council Member, Orem City  
Gary Gygi, Mayor, Cedar Hills

Steve Hiatt, Mayor, Kaysville

Kyle LaMalfa, Council Member, Salt Lake City

Sonja Norton, Council Member, Vernal

Jim Ortler, Council Member, Brian Head

Steve Pruden, Council Member, Tooele

Dave Sakrison, Mayor, Moab

Jim Young, Council Member, Farmington

### ULCT Staff

Kenneth H. Bullock, Executive Director

David Church, General Counsel

Cameron Diehl, Director of Legislative Affairs

Jodi Hoffman, Land Use Analyst

Nick Jarvis, Research Analyst & New Media Coordinator

Doug Macdonald, Economic Policy Analyst

Krysten Olson, Executive Assistant

Michelle Reilly, Director of Administrative Services

Meg Ryan, Planning Consultant

Roger Tew, Senior Policy Analyst

Susan Wood, Director of Communications & Training

Erin Cole, Production Assistant

Satin Tashnizi, Intern

## THANKS TO OUR SPONSORS



## **Land Use Training 2014**

Brian Head – January, Virtual

Francis – February, In person

Fillmore – April, In person

Draper- May , In person

Duchesne- May, In person

Logan – June , In person

Boulder – June, In person

Payson – June

Harrisville – October, In person

## **Ordinance Help**

Portage

Escalante

Bear River

Hinckley

Naples



### Cities in Attendance

	Annual 2013	Local Officials Day 2014	Midyear 2014	Road School 2014	Total Attendance
<b>Beaver County</b>					
Beaver	4		6	2	12
<b>Box Elder County</b>					
Bear River			1		1
Brigham City	5	17	3	1	26
Elwood	1		1		2
Honeyville					0
Plymouth			3		3
Snowville				1	1
Tremonton			6	2	8
<b>Cache County</b>					
Amalga	5				5
Hyde Park	9			1	10
Hyrum	8		5		13
Lewiston	1		1	1	3
Logan	3	7	3		13
Millville	7		3	1	11
Nibley	10	23	4	1	38
North Logan	12			3	15
Paradise	5				5
Providence			2		2

	Annual 2013	Local Officials Day 2014	Midyear 2014	Road School 2014	Total Attendance
Richmond	5	8	2		15
River Heights	1		1		2
Smithfield	9	1	3	1	14
Wellsville				1	1

### Carbon County

East Carbon	7				7
Price	6	2	1	3	12

### Davis County

Bountiful	8	5	6	5	24
Centerville	4	10	4	2	20
Clearfield City	6	2	7	2	17
Clinton				1	1
Farmington	3	14	5	2	24
Fruit Heights	2	14	1		17
Kaysville	8		6		14
Layton	8	32	7	1	48
North Salt Lake	7	16	7	5	35
South Weber	7	4	3	1	15
Sunset	6		5	2	13
Syracuse	6	4	3	3	16
West Bountiful	3		2	1	6
West Point	8		5	2	15
Woods Cross	4	14	2	1	21

	Annual 2013	Local Officials Day 2014	Midyear 2014	Road School 2014	Total Attendance
<b>Duchesne County</b>					
Duchesne	5		2	1	8
Myton			3		3
Roosevelt	6		3		9
<b>Emery County</b>					
Castle Dale		2	2		4
Ferron	4	8	4		16
Green River	1		1		2
Orangeville	6	4			10
<b>Garfield County</b>					
Bryce Canyon	3				3
Escalante				2	2
Tropic					0
<b>Grand County</b>					
Moab	4	2	1	3	10
<b>Iron County</b>					
Brian Head	4	2	5	6	17
Cedar City	5	7	5		17
Enoch	2		1	5	8

	Annual 2013	Local Officials Day 2014	Midyear 2014	Road School 2014	Total Attendance
Parowan	5	16	3	1	25
<b>Juab County</b>					
Levan			1		1
Mona			5		5
Nephi	10	2	7	1	20
Rocky Ridge				2	2
Santaquin			1	3	4
<b>Millard County</b>					
Delta	7		4	2	13
Fillmore		2	2		4
Leamington					0
Scipio			1		1
<b>Morgan County</b>					
Morgan	3		5	1	9
<b>Rich County</b>					
Garden City			1		1
<b>Salt Lake County</b>					
Alta			1		1
Bluffdale	3			3	6

	Annual 2013	Local Officials Day 2014	Midyear 2014	Road School 2014	Total Attendance
Cottonwood Heights	6	27	6	3	42
Draper	3	29	5		37
Herriman	6	18	2	4	30
Holladay	3	9	1		13
Midvale	6	13	6	5	30
Murray	1	8	9	3	21
Riverton		1		4	5
Salt Lake City	7	1	3		11
Sandy	9	9	8	2	28
South Jordan	7	24	7	2	40
South Salt Lake	2	5	9	4	20
Taylorsville	3	16	5		24
West Jordan	3		2	6	11
West Valley City	7	4	5		16

### San Juan County

Blanding	2		1	1	4
Monticello					0

### Sanpete County

Ephraim	3	28	6	2	39
Fairview			2		2
Gunnison	1				1
Manti	6	15	5	3	29
Mayfield	1		2		3

	Annual 2013	Local Officials Day 2014	Midyear 2014	Road School 2014	Total Attendance
Moroni					0
Sterling			1		1
<b>Sevier County</b>					
Aurora	1				1
Central Valley			2	1	3
Elsinore			2		2
Koosharem			1		1
Monroe	4	4	4	3	15
Richfield	4	12	5	2	23
Salina			1	1	2
<b>Summit County</b>					
Coalville	1		3		4
Francis				1	1
Park City	4	19	4		27
<b>Tooele County</b>					
Grantsville			4		4
Stockton				1	1
Tooele	3		3	3	9
Vernon				1	1
<b>Uintah County</b>					

	Annual 2013	Local Officials Day 2014	Midyear 2014	Road School 2014	Total Attendance
Naples	2			1	3
Vernal	10	14	3	5	32

### Utah County

Alpine	1		2		3
American Fork	1	5	6	3	15
Cedar Hills	6	7	1		14
Eagle Mountain	7	2	4	3	16
Elk Ridge				1	1
Highland			1	3	4
Lehi	10	24	3	4	41
Lindon	2		4	4	10
Mapleton	2		1		3
Orem	7	22	5	5	39
Payson	2				2
Pleasant Grove	5	1	3	4	13
Provo	8	5	4	6	23
Salem	1				1
Saratoga Springs	5	13	5	1	24
Spanish Fork	12	29	8	4	53
Springville	3	13	3	2	21
Vineyard	2	9	3		14
Woodland Hills		1	4		5

### Wasatch County

	Annual 2013	Local Officials Day 2014	Midyear 2014	Road School 2014	Total Attendance
Charleston					0
Heber City	7	1	5		13
<b>Washington County</b>					
Apple Valley					0
Enterprise	2			1	3
Hildale	2		11	4	17
Hurricane	15		1	9	25
Ivins	3		2		5
La Verkin	8	8		2	18
Leeds			1		1
New Harmony			1		1
Santa Clara	5		6		11
Springdale	4				4
St. George	14	8	7	13	42
Toquerville	2			2	4
Virgin					0
Washington	2		4	3	9
<b>Wayne County</b>					
Torrey	1				1
<b>Weber County</b>					
Farr West			2		2

	Annual 2013	Local Officials Day 2014	Midyear 2014	Road School 2014	Total Attendance
Harrisville	2	12	3	2	19
Hooper	1		1		2
Huntsville					0
North Ogden	14	22	7	3	46
Ogden	4	9	10	5	28
Plain City	6		2	1	9
Pleasant View	4	1	3	2	10
Riverdale	5	18	6		29
Roy	2	1	7	4	14
South Ogden	3	20	5	2	30
Uintah	2				2
Washington Terrace	5		7	1	13
West Haven		1		2	3
<b>Other</b>					
Counties & Business	46	24	23	63	
<b>Totals:</b>	<b>584</b>	<b>730</b>	<b>454</b>	<b>293</b>	<b>2061</b>

**RESOLUTION R2014 – 000**

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF \_\_\_\_\_, UTAH,  
ENCOURAGING THE STATE OF UTAH TO ADDRESS COMPREHENSIVE  
TRANSPORTATION FUNDING.**

**WHEREAS**, a safe and efficient transportation system creates the foundation for economic growth and improved quality of life; and

**WHEREAS**, the creation and maintenance of transportation infrastructure is a core responsibility of State and local government; and

**WHEREAS**, Utah's population is expected to grow by 60% by 2040; and

**WHEREAS**, Utah's residents are demanding new comprehensive transportation options such as transit, bike lanes, multi-use paths and trails in addition to traditional roads; and

**WHEREAS**, increased revenue for comprehensive transportation will help local and State governments meet the needs for critical transportation projects as well as provide sufficient resources for other vital government services; and

**WHEREAS**, investing in transportation results in tremendous economic development returns for both municipalities and the state; and

**WHEREAS**, improving comprehensive transportation in Utah will reduce private vehicle usage which will in turn lead to improved air quality; and

**WHEREAS**, poor air quality discourages economic development, business recruitment and tourism visits, and contributes to asthma and other health ailments; and

**WHEREAS**, nearly 1 in 10 Utah adults suffer from asthma and struggle to breathe during poor air quality days; and

**WHEREAS**, nearly 57% of Utah adults are overweight, approximately 200,000 Utahns have diabetes, and diabetes and obesity related health care costs continue to increase; and

**WHEREAS**, investing in safe and connected trails, bike lanes, sidewalks, and multi-use paths will encourage Utahns to be more active, spend more time with their families via active transportation, and result in improved personal and community health; and

**WHEREAS**, the current motor fuel tax of 24.5 cents and 1% local option sales tax are insufficient to satisfy current and future transportation needs; and

**WHEREAS**, Utah has led the nation in creating an Unified Transportation Plan to address these comprehensive transportation and quality of life issues and now asks the State and local governments to work together to find comprehensive funding solutions that will address transportation, economic development, air quality, and health needs.



**THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF \_\_\_\_\_, UTAH:**

**SECTION 1. Meeting Local Transportation Needs.** Utah's local roads are in critical need of preservation and maintenance. The City Council supports additional funding proposals including a local option sales tax, an increased motor fuel tax, or other mechanisms.

Utah Department of Transportation research indicates that road reconstruction costs ten times more than preservation and road rehabilitation costs six times more than maintenance. In order to preserve roads, the city council has currently invested significant general fund monies but still needs additional revenue to meet the needs. The City Council pledges to continue to invest general fund monies into the transportation infrastructure in addition to the requested additional tools from the Utah Legislature. The City Council supports a transportation funding mechanism which helps local governments better maintain current and future roads in addition to the new transportation paradigm of transit, bike lanes, and multi-use paths.

**SECTION 2. Economic Impact of Transportation.** According to a study completed by the Economic Development Research Group in 2012, the return on investment of an additional \$11.3 Billion dollars in transportation funding per the Unified Transportation Plan would save Utah's households and businesses more than \$84.8 Billion, generate 182,618 jobs including 19,000 jobs attracted to Utah because of transportation improvements, and contribute more than \$183.6 Billion in additional gross domestic product for Utah.

**SECTION 3. Active Transportation.** Both transportation and quality of life will be enhanced when alternative methods of transportation such as transit, walking paths, and bike trails are considered for comprehensive transportation funding. These investments improve air quality and increase health outcomes for Utah's population. The City Council supports additional funding mechanisms that will result in expanded active transportation infrastructure.

**SECTION 4. Public and Personal Health Benefits.** Investment into active transportation options will encourage residents to travel via walking, biking, and transit. The City Council supports additional active transportation routes will result in a healthier population, reduced emissions, decreased private and public health care costs, and improved quality of life.

**SECTION 5. Distribution of this Resolution.** A copy of this resolution shall be sent to the Governor, the President of the Utah State Senate, the Speaker of the Utah House of Representatives, the municipality's Utah State Senators, the municipality's State House Representatives, the County Council, the Executive Director of the Utah League of Cities and Towns, the Executive Director of the Utah Department of Transportation, the Executive Director of the Utah Transit Authority, and be made available on the municipal website.

**SECTION 6. Effective Date.** This Resolution shall become effective immediately upon passage.

**APPROVED BY THE CITY COUNCIL OF THE CITY OF SOUTH JORDAN, UTAH,  
ON THIS \_\_\_\_\_ DAY OF \_\_\_\_\_, 2014 BY THE FOLLOWING VOTE:**

YES NO ABSTAIN ABSENT

City Council Member \_\_\_\_\_  
City Council Member \_\_\_\_\_  
City Council Member \_\_\_\_\_  
City Council Member \_\_\_\_\_  
City Council Member \_\_\_\_\_

Mayor: \_\_\_\_\_  
Mayor

Attest: \_\_\_\_\_  
City Recorder

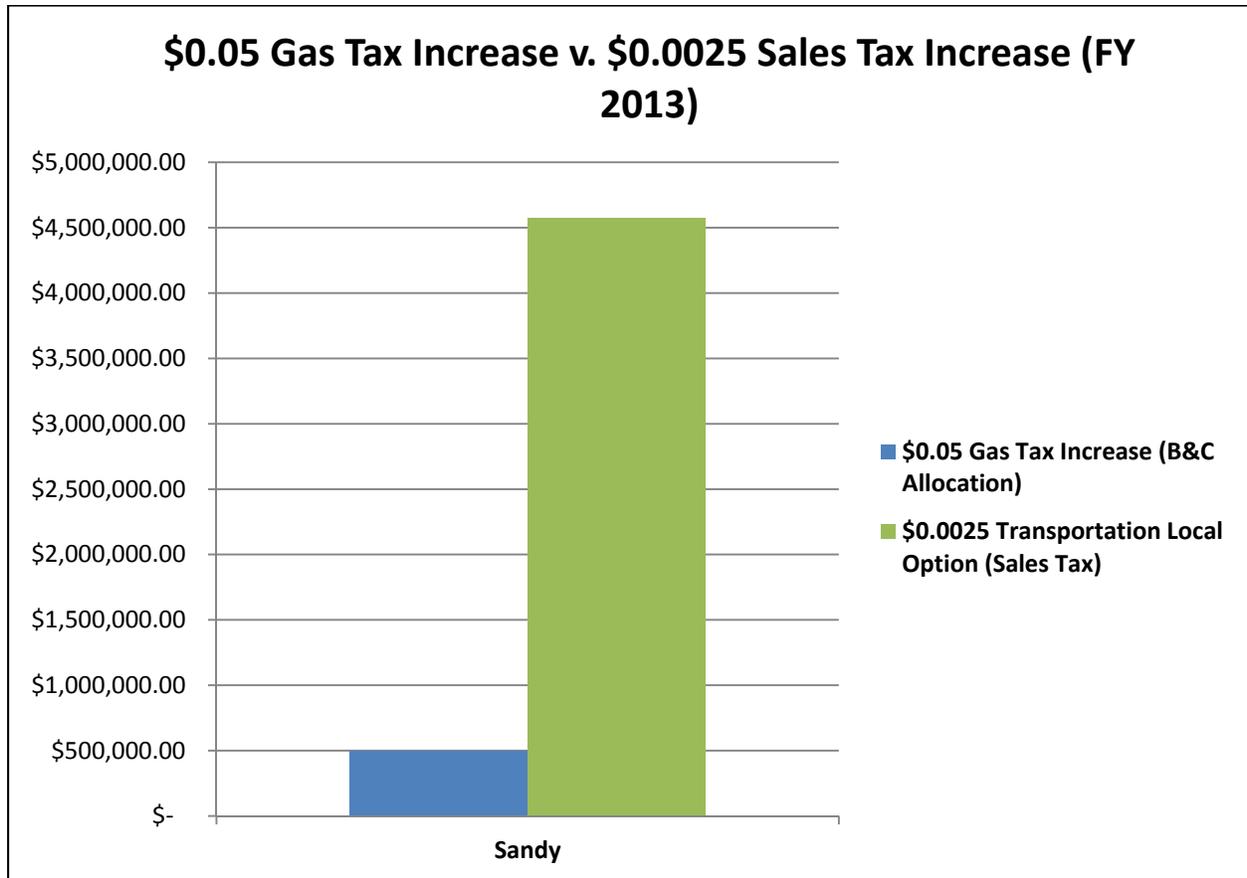
Approved as to form:

\_\_\_\_\_  
City Attorney

DRAFT



# Sandy



City	B&C Allocation FY 2013 (Actual)	\$0.05 Gas Tax Increase	1% Local Option Sales Tax FY 2013 (Actual)	\$0.0025 Transportation Local Option Sales Tax
Sandy	\$ 2,881,091	\$ 501,475	\$ 18,292,178	\$ 4,573,045



City	B&C Allocation FY 2013 (Actual)	\$0.05 Gas Tax Increase	1% Local Option Sales Tax FY 2013 (Actual)	\$0.0025 Transportation Local Option Sales Tax
Salt Lake County	\$ 4,736,601	\$ 824,439	-	-
Alta	\$ 13,750	\$ 2,393	\$ 307,653	\$ 76,913
Bluffdale	\$ 308,077	\$ 53,623	\$ 977,527	\$ 244,382
Cottonwood Heights	\$ 1,095,825	\$ 190,736	\$ 4,982,005	\$ 1,245,501
Draper	\$ 1,448,115	\$ 252,055	\$ 8,009,454	\$ 2,002,364
Herriman	\$ 783,497	\$ 136,373	\$ 2,348,237	\$ 587,059
Holladay	\$ 874,870	\$ 152,277	\$ 3,189,082	\$ 797,271
Midvale	\$ 828,838	\$ 144,265	\$ 5,468,551	\$ 1,367,138
Murray	\$ 1,493,505	\$ 259,955	\$ 12,821,666	\$ 3,205,417
Riverton	\$ 1,282,043	\$ 223,149	\$ 5,014,672	\$ 1,253,668
Salt Lake City	\$ 5,970,428	\$ 1,039,196	\$ 47,691,000	\$ 11,922,750
Sandy	\$ 2,881,091	\$ 501,475	\$ 18,292,178	\$ 4,573,045
South Jordan	\$ 1,775,941	\$ 309,115	\$ 9,815,733	\$ 2,453,933
South Salt Lake	\$ 760,986	\$ 132,455	\$ 10,877,513	\$ 2,719,378
Taylorsville	\$ 1,785,384	\$ 310,759	\$ 7,471,591	\$ 1,867,898
West Jordan	\$ 3,320,240	\$ 577,912	\$ 15,161,674	\$ 3,790,419
West Valley	\$ 3,889,443	\$ 676,985	\$ 20,504,723	\$ 5,126,181

# Deseret News

## In two years, GM aims to offer car that will almost drive itself

By Tom Krisher Associated Press  
Published: Sunday, Sept. 7 2014 6:17 p.m. MDT



This Friday, May 16 2014 file photo shows the General Motors logo at the company's world headquarters in Detroit. (Paul Sancya, Associated Press)

DETROIT — General Motors says that in two years it will offer cars that talk to each other and can almost drive themselves at freeway speeds.

The company announced Sunday that the semi-autonomous freeway system called "Super Cruise" will be an option on a new Cadillac that goes on sale in the summer of 2016. The company also plans to put vehicle-to-vehicle transmitters and receivers on all Cadillac CTS models during the same time frame.

The announcements were made at the

start of an intelligent vehicle conference in Detroit.

GM CEO Mary Barra says the system would allow you to drive long distances with the car doing much of the work. But GM says it's working on a system to make sure that drivers still pay attention.

Copyright 2014, Deseret News Publishing Company



# Deseret News

## After Toledo water scare, states ask EPA for help

By John Seewer Associated Press

Published: Sunday, Sept. 7 2014 11:10 a.m. MDT



In this Aug. 3, 2014 file photo, an algae bloom covers Lake Erie near the City of Toledo water intake crib about 2.5 miles off the shore of Curtice, Ohio. Blobs of algae that leave behind potentially dangerous toxins in drinking water reservoirs and along beaches are far from just a Lake Erie problem. They are popping up increasingly in every state, fouling rivers, boating lakes and swimming ponds at scout camps. (Haraz N. Ghanbari, File, Associated Press)

TOLEDO, Ohio — Algae that turned Lake Erie green and produced toxins that fouled the tap water for 400,000 people in the Toledo area are becoming a big headache for those who keep drinking water safe even far beyond the Great Lakes.

But with no federal standards on safe levels for drinking algae-tainted water and no guidelines for treating or testing it either, water quality engineers sometimes look for solutions the same way school kids do their homework.

"We are Googling for answers," said Kelly Frey, who oversees a municipal system in Ohio that draws drinking water from the lake. "We go home and spend our nights on the Internet trying to find how other places manage it."

The contamination left about 400,000 people in parts of southwestern Ohio and southeastern Michigan without clean tap water for two days in August.

Spurred by the water emergency, that saw thousands lining up for water for two days in early August, a growing chorus is calling for the U.S. Environmental Protection Agency to create a national standard for allowable amounts of microcystin, the toxin that contaminated Toledo's water.

Ohio, Oregon, Minnesota, Florida and Oklahoma have set their own drinking water standards for microcystin, which can cause headaches or vomiting when



In this Aug. 3, 2014 file photo, The City of Toledo water intake crib is surrounded by an algae bloom on Lake Erie, about 2.5 miles off the shore of Curtice, Ohio. Despite the growing threat to water quality, there are no federal standards on what's a safe level for swimming or drinking and no rules for treating or testing the water either. (Haraz N. Ghanbari, File, Associated Press)

swallowed and can be fatal to dogs and livestock. Most of those states rely on a measurement suggested by the World Health Organization.

"There needs to be one consistent standard," said Dan Wyant, director of Michigan's Department of Environmental Quality.

Environmental regulators from Ohio, Indiana and Michigan met with U.S. EPA officials last month, asking the agency to press not only for clear water quality standards, but also a strategy for reducing the pollutants that help the algae thrive.



In this Aug. 3, 2014 file photo, a sample glass of Lake Erie water is photographed near the City of Toledo water intake crib on Lake Erie, about 2.5 miles off the shore of Curtice, Ohio. Spurred by the water emergency that saw thousands lining up for water for two days in Toledo, there is a growing chorus calling for the U.S. Environmental Protection Agency to create a U.S. health standard for allowable amounts of algae-produced toxins in drinking water. (Haraz N. Ghanbari, File, Associated Press)

But it may be several more years before the EPA is able to come up with a new benchmark because a great deal of study is still needed to determine how different amounts of the algae-related toxins affect people of all ages, said Craig Butler, director of the Ohio EPA.

"That puts the states in a tough spot," Butler said. "We wish there was more data and information, as does U.S. EPA."

The federal agency is working toward developing drinking water advisories and testing methods that would be released sometime next year and give treatment plants and states guidance for dealing with microcystin and another toxin, said Laura Allen, a U.S. EPA

spokeswoman.

Water plant operators contend there's also a need for more guidance on how often to test the water and more sharing of information on combating the toxins.

Some cities where there's a known threat of harmful algae take samples daily, while others getting water from the same source might run tests once a week. Sometimes, it depends on when the testing lab is available, said Frey, the sanitary engineer in Ohio's Ottawa County.

The EPA did announce this past week that it would put more money toward helping cities along Lake Erie monitor their water. Ohio's environmental regulators also have pledged help and have been taking a bigger role in assisting water plants as of late, Frey said.

That includes routine conference calls over the past year between Ohio EPA administrators and water plant operators on the front line of the algae threat, Butler said.

Algae outbreaks — some that leave behind a variety of toxins and some that don't — are popping up increasingly in every state, fouling rivers and lakes of all sizes.

In Iowa's largest city, water plant workers decide when to sample based on "instinct and experience as opposed to requirement," said Bill Stowe, chief executive of the Des Moines Water Works. "We have a public health need that tells us we have to go beyond regulations."

Des Moines uses water from two rivers, both of which have had high levels of algae-fueled toxins on a few separate occasions in recent years. The worry is what would happen if those two drinking water sources are contaminated at the same time.

"It's not a matter if, it's a matter of when," Stowe said. "We've had near misses, and realistically they were near misses by the grace of God."

How many city water supplies could be vulnerable to toxins from algae is difficult to pinpoint. Those that use groundwater are not at risk, but about two-thirds of the nation's public drinking water comes from lakes, rivers and manmade reservoirs.

Still, conditions have to be just right for harmful algal blooms. The water needs a large dose of nutrients feeding the algae, such as phosphorus from farm fertilizers, livestock manure and sewage overflows. Heavy rainstorms washing pollutants into the water and warm weather help the algae grow, too.

Scientists say research suggests that climate change and the increasing amount phosphorus may be why there have been more harmful algae occurrences documented in recent decades.

The lake that supplies drinking water for Waco, Texas, has been plagued by algae since the mid-1980s. It hasn't reached a dangerous level, but did make the water smell and taste so bad that restaurant waitresses used to warn customers about the "Waco water."

The city completed a new \$50 million treatment plant last year that uses tiny bubbles to remove algae from the water and ozone gas to destroy the toxins.

Those plants are common in Europe, but there are just four in the U.S., said Tom Conry, the city's water quality manager. "We finally realized we cannot control our watershed, and evidently no one else can," he said.

Conry doesn't think the process will work for every city and believes the real solution is protecting drinking water from pollutants that give life to the harmful algae. "We're treating the symptoms, but we're not addressing the cause," he said.

Copyright 2014, Deseret News Publishing Company



# Deseret News

## Greg Bell: Utahns revere the Constitution — except in zoning

By Greg Bell , For the Deseret News  
Published: Friday, Sept. 5 2014 12:00 a.m. MDT



A Salt Lake City Zoning Map on display circa January 2009. (Jeffrey D. Allred)

Many municipalities in Utah ignore and violate their own land-use ordinances and state law. In city after city, officials bully and even extort developers and average Joes alike. Property owners' constitutional rights to use, develop and dispose of their property are diluted, delayed and denied. Neighbors regularly, successfully and illegally assert rights over property they don't own; they want to determine the land use and decide its design, size, color and density of units. They want farmland to remain farmland forever and regularly demand that undeveloped

property be turned into a park.

Neighbors often strenuously resist any plan with added density. Residents in older subdivisions demand new projects have no more density of homes than their subdivisions. Today, people increasingly want smaller lots. Many younger families don't want to spend hours on yard work, nor maintain large water-wasting lawns. Ground within a half hour's commute of Salt Lake City is too expensive for large lot development.

I have watched Utah's land-use law develop as a real estate attorney, a developer, city council member and mayor. As a legislator, I mediated highly productive meetings between the development community and cities and counties, from which emerged many helpful laws. The Utah League of Cities and Towns supported these jointly developed laws and continues to educate city officials about their limited powers and not to encroach on property rights. Indeed, many cities seek to adhere to the law.

Cities can treat developers unfairly for several reasons. Developers are an unsympathetic group, perceived to be rich and opportunistic. After all, the citizens and the city rather than developers have to live with the final project. Cities know developers rarely appeal land-use decisions because they don't have the time to appeal an unfair decision. Nor do they want to alienate city officials; they might want to develop there again someday. The developer probably isn't a voter, whereas protesting neighbors are voters and may go after non-compliant council members.

For 12 years I sat in city council meetings listening to neighbors who were duly concerned about the negative impacts of new development. We sought win-win solutions and often struck agreements acceptable to all. We worked to limit a project's negative effects on citizens. But we also told our citizens when we had reached the legal limits of our power. However, we kept in mind that property



owners have a fundamental right to develop their property consistent with the health, safety and general welfare of the community.

Cities' land-use authority is grounded in the police power — the power to protect the public's health, safety and welfare. Early zoning laws separated undesirable uses such as slaughterhouses from residential areas. The U.S. Supreme Court upheld such laws "to keep the pig out of the parlor." Land-use laws also appropriately aggregate commercial uses and industrial uses. They regulate building on hillsides and in flood plains.

Sadly, however, land-use restrictions have metastasized to control the minutest details such as windows, building materials, roof lines and — get this — "appropriate massing, form, scale, rhythm, orientation, materials, fenestration and/or patterns." Such vague and overreaching restrictions cannot possibly be justified as advancing the public's health, safety and general welfare. They do allow government to meddle in private property rights. Such laws unconstitutionally deny owners the right to own, develop and dispose of their property and to receive due process of law.

Craig Call, a leading land-use lawyer, says, "although Utah land use law is often clearly defined by the statutes and case law, those empowered to apply it often ignore the law. They simply do not care about the rules governing their own behavior in this arena."

Craig tells of attending a meeting recently in which "members of the commission stated on the record that they knew they were legally obligated to approve a subdivision, but were voting no because they did not like the plan." He points out that we scrupulously guarantee the worst criminals their constitutional rights, "but when it comes to the constitutional rights to private property, the public consensus simply evaporates."

It is incredibly ironic that in this state which reveres the Constitution, we routinely allow fundamental property rights to be ignored and violated.

---

*Greg Bell is the former lieutenant governor of Utah and the current president and CEO of the Utah Hospital Association.*

---

Copyright 2014, Deseret News Publishing Company



# MEMO

---

To the Board of the Utah League of Cities and Towns

From: David L. Church

Subject: Amendment to the League's Constitution and Bylaws

The issue of board members serving more than two consecutive terms was raised at the last board meeting. It was suggested that we look at an amendment to the League's constitution that would allow for this.

The constitution can be amended by a vote of the members held either at the convention or through vote by mail. Either way the proposed amendment must first be presented to the Board. The vote required to amend the constitution is "two-thirds vote of the member municipalities participating in the voting process...."

The League Board has the authority to adopt and amend bylaws not inconsistent with the constitution of the League. There has been some confusion about the makeup of the nominations committee. The committee is required by the constitution but the makeup of the committee is in the bylaws. The proposed amendment coordinates the population requirement in the bylaw with the existing classifications of Utah Cities found in the state code.

Attached are a proposed amendment to the constitution and a proposed amendment to the bylaws. They proposed changes are shown in the redline. These are given to you only as suggestions and a starting point. They may be adopted as written or improved by the Board's input and editing.



**ARTICLE IV  
DIRECTORS AND OFFICERS**

Section 1. **DIRECTORS AND OFFICERS** The League shall be governed by a Board of Directors (hereinafter "Board"), consisting of four officers and 12 directors. They shall be elected officials of a municipality which is a member in good standing of the League. They shall serve for a term of two years commencing on election at the Annual Convention and continuing until the election and qualification of their successors at the Annual Convention. The terms of the directors shall be staggered so that approximately half of the directors are elected annually.

**Comment [DLC1]:** I am suggesting this insert because of a proposed deletion of current section 5 below.

**Comment [DLC2]:** The proposal was to delete this restriction because of past difficulty in getting people to apply for a position on the board

Section 2. **METHOD OF SELECTION** At least three months prior to the Annual Convention of the League, the Executive Director shall mail notices to all member municipalities stating which offices are to be filled by election at the Annual Convention and inviting the municipalities to recommend the names of elected municipal officials to fill the vacancies. The notice shall state the date by which the recommendations shall be received and the name of the person and address to which the recommendations are to be mailed. The notice shall also include a statement of the qualifications a person shall have to serve on the Board. Where there is a county-council of mayors or a multi-county council of mayors, such council may recommend the names of those persons to be considered by the Nominations Committee. All recommendations by municipalities, county and multi-county councils of mayors shall be received by the League's Nominations Committee at least one month prior to the Annual Convention.

Section 3. **REPRESENTATION** The officers and directors shall be elected so that there is at least one representative from each of the following areas:

- Area 1. Cache, Box Elder and Rich Counties
- Area 2. Davis, Weber and Morgan Counties
- Area 3. Salt Lake and Tooele Counties
- Area 4. Summit, Wasatch and Utah Counties
- Area 5. Daggett, Uintah and Duchesne Counties
- Area 6. Juab, Sevier, Sanpete, Wayne, Piute and Millard Counties
- Area 7. Washington, Beaver, Iron, Kane and Garfield Counties
- Area 8. Grand, San Juan, Emery and Carbon Counties

At least one town shall be represented on the Board and a majority of the Board shall be from cities which, when their residents are totaled, are approximately equal to 50% of the total number of residents of the State living in member municipalities according to the most recent population figures generally accepted by the League for its administrative purpose

Section 4. **OFFICERS** The officers of the League shall consist of a President, First Vice President, Second Vice President elected for terms of one year, and the Immediate Past President. The First Vice President shall succeed to the office of President and the Second Vice President to the office of First Vice President unless, by two-thirds vote of the members at the Annual

Convention, they are removed from office. Except for the Immediate Past president, all officers shall be elected officials of a municipality holding membership in the League. The Immediate Past President serves as a member of the Board unless he is no longer an elected official, in which case he serves in an honorary capacity without vote.

**Comment [DLC3]:** This will need to be deleted to make it consistent with the proposed change in section 1 above.

Section 5. **EXECUTIVE COMMITTEE** There shall be an Executive Committee consisting of the officers of the League. It shall have power to perform the functions and duties of the Board during the interim between meetings, subject to the ratification of the Board.

**Comment [DLC4]:** This section has always been in conflict with section 1 above .

Section 6. **TERMINATION OF OFFICE** The office of any officer or director of this organization shall become vacant when such officer or director no longer is an elected official of a municipality.

**Comment [DLC5]:** This is just clarifying language

Section 7. **VACANCY** In the event of a vacancy on the Board, it shall appoint a member to fill the vacancy until the next Convention of the League when such position shall be filled by election of the members of the League for the unexpired term.

Section 8. **QUORUM AND NOTICE** Eight members of the Board shall constitute a quorum. Business may be transacted at a meeting only when notice of the meeting has been timely given to all members of the Board.

**Comment [DLC6]:** Suggestion because of clarification that board is 16 members and not 12.

Section 9. **COMPENSATION** The Board members shall not receive compensation for their services.

Section 10. **DUTIES** The President shall preside at all business meetings of the League. He shall perform the duties normally performed by the President of organizations of this type and such other duties as the Board shall prescribe. The Vice Presidents shall, in their order, perform the duties of the President in case of the absence or ability of the President.

Section 11. **EMPLOYEES** The Board shall appoint an Executive Director who shall manage and direct the affairs of the League subject to the approval of the Board. The Board may appoint a Secretary-Treasurer who shall assume the responsibility of collecting prescribed dues and fees. A bond acceptable to the Board for not less than \$5,000 shall be provided by the League. The Board may employ such persons it deems necessary. They are not required to be members of the League. They shall perform the duties and receive the compensation authorized by the Board.

Section 12. **BYLAWS** The Board of Directors may adopt Bylaws not inconsistent with this Constitution for the governance of the League.

## SECTION I NOMINATIONS COMMITTEE AND ITS PERFORMANCE

1. The Nominations Committee shall be comprised of 11 members and a chairperson. The membership of the Nominations Committee shall be appointed with consideration for geographic representation and further consideration for distribution on the basis of population among the member cities and towns on the following basis:
  - [One member from a Town;](#)
  - [Two members from Cities of the Fifth Class;](#)
  - [Two members from Cities of the Fourth Class;](#)
  - [Two members from Cities of the Third Class;](#)
  - [Two members from Cities of the Second Class; and](#)
  - [Two members from Cities of the First Class.](#)
2. No person selected to serve on the Nominations Committee shall be a candidate for the position of Second Vice President nor be a candidate for election to a position on the Board of Directors of the Utah League of Cities and Towns.
3. The President of the Utah League of Cities and Towns shall appoint the committee members with approval of the Executive Committee. The Vice Chairman of the Nominations Committee shall be appointed from among the 11 members selected to serve on the Nominations Committee.
4. The Chairman of the Nominations Committee shall be the Second Vice President of the Utah League of Cities and Towns. The Chairman of the Nominations Committee is a nonvoting member.
5. Elected officials chosen to serve on the Nominations Committee shall be selected from a list of persons prepared for the League President by the Executive Director. It shall be prepared from names of persons recommended to serve on the committee by members of governing bodies of member municipalities in good standing, member of the Board of Directors and Officers, and recommendations of the Utah League of Cities and Towns' staff. These names shall be submitted to the League's office prior to the closing date set by the Board of Directors.
6. The appointment of persons to serve on the Nominations Committee shall be made in June.
7. The first meeting of the Nominations Committee shall be held in August at time and place selected by the chairman of the committee.
8. To encourage widespread interest in participating on the Nominations Committee and in the nomination of persons to serve on the Board of Directors of the Utah League of Cities and Towns as Second Vice President, the Executive Director shall communicate with the Mayor of each municipality in good standing for the purpose of announcing the formation of the Nominations Committee and requesting that they submit nominations for membership on the

committee to the League's' offices no later than the end of June. The executive Director shall request that the Mayors submit the names of the persons being nominated to serve on the Board of Directors or as Vice President no later than the end of August. Nominations of persons to serve on the Board of Directors or as Second Vice President received after this date will not receive consideration for placement before the membership by the Nominations Committee.

9. The Nominations Committee shall meet in an appropriate place no later than noon of the day preceding the opening of the League's Annual Convention for the purpose of final consideration of the nominations to be placed before the League's membership during the Business Session.

